



INDUS FINANCE LIMITED

35th ANNUAL REPORT

FY 2025-26

Non-Banking Financial Company | Registered with Reserve Bank of India

Kothari Buildings, 114 M.G. Road, Nungambakkam, Chennai - 600 034



BOARD OF DIRECTORS

The Board

- | | |
|-----------------------------|------------------------|
| ● Dr. Bala V Kutti | Chairman |
| ● Mr. N. Bhaskara Chakker | Non-Executive Director |
| ● Ms. K.B.K. Vasuki | Independent Director |
| ● Mr. Vineet Niranjn Jagtap | Independent Director |

Key Managerial Personnel

- | | |
|----------------------|--|
| ● Mr. K.K. Dinakar | Company Secretary & Compliance Officer |
| ● Mr. V. Kannappan | Chief Financial Officer |
| ● Ms. Alice Chhikara | Chief Executive Officer |

STATUTORY AUDITORS

M/s B.N. Misra & Co
Chartered Accountants

INTERNAL AUDITORS

M/s Kailash Jain & Associates
Chartered Accountants

SECRETARIAL AUDITORS

M/s KRA Associates
Practicing Company Secretaries

BANKERS

Axis Bank Limited, Mylapore branch,
Chennai - 600004

RTA

Cameo Corporate Services Limited
Subramanian Building, 1, Club House Rd,
near Spencers Signal on, Anna Salai,
Royapettah, Chennai, Tamil Nadu 600002

REGISTERED OFFICE

"Kothari Buildings" 4th Floor,
114, M.G. Road, Nungambakkam,
Chennai- 600 034.
Tel: 044-28330867/28331310
Email: cs@indusfinance.in
Website: www.indusfiance.in



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NOTICE TO THE MEMBERS

NOTICE IS HEREBY GIVEN THAT THE 35th ANNUAL GENERAL MEETING OF INDUS FINANCE LIMITED WILL BE HELD ON FRIDAY, 10th DAY OF JULY, 2026 AT 4:00. P.M. [IST] THROUGH VIDEO CONFERENCING ("VC") / OTHER AUDIO-VISUAL MEANS (OAVM) TO TRANSACT THE FOLLOWING BUSINESSES:

ORDINARY BUSINESS:

Item No. 1 – Adoption of Financial Statements and the Reports of the Board of Directors and Auditors for the Financial year ended March 31, 2026

To consider and if thought fit, to pass the following resolution as Ordinary Resolution:

"RESOLVED THAT the Audited Financial Statements consisting of Balance Sheet as on 31st March, 2026 and Statement of Profit & Loss and Cash Flow Statement for the year ended on 31st March, 2026 along with notes, Independent Auditors' Report, Board's Report & annexures appended thereto, be and are hereby noted, read, considered and adopted."

Item No. 2 – Declaration of Final Dividend

To consider and if thought fit, to pass the following resolution as Ordinary Resolution:

To declare a final dividend of Rs. 0.60/- per fully paid-up equity share (i.e. 6% on the face value of per equity share of Rs. 10 each) for the financial year ended March 31, 2026, and pass the following resolution as an Ordinary Resolution:

"RESOLVED THAT as recommended by the Board of Directors at their meeting held on May 06th, 2026, final dividend at the rate of Rs. 0.60/- per fully paid-up equity share (i.e. 6% on the face value of per equity share of Rs. 10 each) of the Company, be and is hereby declared for the financial year 2025-26."

Item No. 3 – Appointment of Mr. N. Bhaskara Chakkera Director, liable to retire by rotation:

To consider and if thought fit, to pass the following resolution as Ordinary Resolution:

"RESOLVED THAT pursuant the provisions of Section 152 (6) of the Companies Act, 2013, Mr. N. Bhaskara Chakkera (DIN: 02106379), who retires by rotation, and being eligible, offers himself for re-appointment, be and is hereby re-appointed as a director of the Company, liable to retire by rotation."

SPECIAL BUSINESS:

Item No. 4 – Material Related Party Transaction with INDOWIND ENERGY LIMITED

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH INDOWIND ENERGY LIMITED.

"RESOLVED THAT pursuant to the provisions of Section 188 of the Companies Act, 2013 ("the Act") and Rules made thereunder, including statutory modification(s) or re - enactment thereof for the time being in force and as may be notified from time to time, and the Company's policy on related party transactions, the approval of the Members be and is hereby accorded to the Board of Directors of Company ('Board', which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **INDOWIND ENERGY LIMITED** for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount not exceeding aggregate value of **₹ 15,00,00,000/- (Rupees Fifteen Crores**



only), whether in single or multiple tranches, on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.”

“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 5 – Material Related Party Transaction with SOURA CAPITAL PRIVATE LIMITED

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1)(a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH SOURA CAPITAL PRIVATE LIMITED

“RESOLVED THAT pursuant to the provisions of Section 188 of the Companies Act, 2013 (the Act) and Rules made thereunder, including statutory modification(s) or re- enactment thereof for the time being in force and as may be notified from time to time, and the Company’s policy on related party transactions, the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **SOURA CAPITAL PRIVATE LIMITED** for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount not exceeding aggregate value of **₹ 10,00,00,000/- (Rupees Ten Crores only)**, whether in single or multiple tranches, on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.”

“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 6 – Material Related Party Transaction with SOURA INVESTMENTS HOLDINGS PRIVATE LIMITED

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH SOURA INVESTMENTS HOLDINGS PRIVATE LIMITED

“RESOLVED THAT pursuant to the provisions of Section 188 of the Companies Act, 2013 („the Act”) and Rules made thereunder, including statutory modification(s) or re- enactment thereof for the time being in force and as may be notified from time to time, and the Company’s policy on related party transactions, the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **SOURA INVESTMENTS HOLDINGS PRIVATE LIMITED** for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount not exceeding aggregate value of **₹ 5,00,00,000/- (Rupees Five Crores only)**, whether in single or multiple tranches, on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the



Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.”

“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 7 – Material Related Party Transaction with INDUS CAPITAL PRIVATE LTD

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH INDUS CAPITAL PRIVATE LIMITED

“RESOLVED THAT pursuant to the provisions of Section 188 of the Companies Act, 2013 („the Act”) and Rules made thereunder, including statutory modification(s) or re- enactment thereof for the time being in force and as may be notified from time to time, and the Company’s policy on related party transactions, the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **INDUS CAPITAL PRIVATE LIMITED** for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount not exceeding aggregate value of **₹ 40,00,00,000/- (Rupees Forty Crores only)**, whether in single or multiple tranches, on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.”

“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 8 – Material Related Party Transaction with LOYAL CREDIT AND INVESTMENTS LTD

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH LOYAL CREDIT AND INVESTMENTS LIMITED

“RESOLVED THAT pursuant to the provisions of Section 188 of the Companies Act, 2013 (‘the Act’) and Rules made thereunder, including statutory modification(s) or re- enactment thereof for the time being in force and as may be notified from time to time, and the Company’s policy on related party transactions, the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **LOYAL CREDIT AND INVESTMENTS LIMITED** for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount not exceeding aggregate value of **₹ 20,00,00,000/- (Rupees Twenty Crores only)**, whether in single or multiple tranches, on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual consolidated turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.”



“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 9– Material Related Party Transaction with EVERON POWER LTD

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH EVERON POWER LTD

“RESOLVED THAT pursuant to the provisions of Section 188 and other applicable provisions of the Companies Act, 2013 (“the Act”) read with Rule 15 of the Companies (Meeting of the Board and its Powers) Rules, 2014 and Company’s Policy on Related Party/ies Transaction(s), the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **EVERON POWER LTD** with forms part of this Notice, as related party within the meaning of Section 2(76) of the Act and Regulation 2(1)(zb) of the Listing Regulations, for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount not exceeding **₹ 15,00,00,000 (Rupees Fifteen Crores only)** on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.

“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 10 – Material Related Party Transaction with BEKAE PROPERTIES PRIVATE LTD

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION, THE FOLLOWING RESOLUTION AS ORDINARY IN CONNECTION WITH TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH BEKAE PROPERTIES PRIVATE LTD

“RESOLVED THAT pursuant to the provisions of Section 188 and other applicable provisions of the Companies Act, 2013 (“the Act”) read with Rule 15 of the Companies (Meeting of the Board and its Powers) Rules, 2014 and Company’s Policy on Related Party/ies Transaction(s), the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **BEKAE PROPERTIES PRIVATE LTD** with forms part of this Notice, as related party within the meaning of Section 2(76) of the Act and Regulation 2(1)(zc) of the Listing Regulations, for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount on such terms and conditions as the Board of Directors may deem fit not exceeding a maximum aggregate value of **₹ 5,00,00,000 (Rupees Five Crore only)** on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.

“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary



in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 11 – Material Related Party Transaction with QUANTUM LTD

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH QUANTUM LTD

“RESOLVED THAT pursuant to the provisions of Section 188 and other applicable provisions of the Companies Act, 2013 (“the Act”) read with Rule 15 of the Companies (Meeting of the Board and its Powers) Rules, 2014 and Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) (including any statutory modification or re-enactment thereof) and Company’s Policy on Related Party/ies Transaction(s), the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **QUANTUM LTD** with forms part of this Notice, as related party within the meaning of Section 2(76) of the Act and Regulation 2(1)(zb) of the Listing Regulations, for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount on such terms and conditions as the Board of Directors may deem fit not exceeding a maximum aggregate value of **₹ 10,00,00,000 (Rupees Ten Crores only)** on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.

“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

Item No. 12 – Material Related Party Transaction with KISHORE ELECTRO INFRA PVT Limited

TO CONSIDER AND IF THOUGHT FIT, TO PASS WITH OR WITHOUT MODIFICATION(S), THE FOLLOWING RESOLUTION AS AN ORDINARY RESOLUTION WITH RESPECT TO TRANSACTIONS MENTIONED IN SECTION 188(1) (a) to (d) OF COMPANIES ACT 2013 & AND REGULATION 2 (zc) OF SEBI (LODR) WITH KISHORE ELECTRO INFRA PVT LIMITED

“RESOLVED THAT pursuant to the provisions of Section 188 and other applicable provisions of the Companies Act, 2013 (“the Act”) read with Rule 15 of the Companies (Meeting of the Board and its Powers) Rules, 2014 and and Company’s Policy on Related Party/ies Transaction(s), the approval of the Members be and is hereby accorded to the Board of Directors of Company (‘Board’, which term shall be deemed to include any Committee constituted/empowered/to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) for Related Party Transactions (whether an individual transaction or transactions taken together or series of transactions or otherwise) with **KISHORE ELECTRO INFRA PVT LIMITED** with forms part of this Notice, as related party within the meaning of Section 2(76) of the Act and Regulation 2(1)(zb) of the Listing Regulations, for transactions mentioned in Section 188(1) (a) to (d) of Companies Act 2013 & and Regulation 2 (zc) of SEBI (LODR) for an amount on such terms and conditions as the Board of Directors may deem fit not exceeding a maximum aggregate value of **₹ 10,00,00,000 (Rupees Ten Crores only)** on such terms and conditions which includes the option of the parties to convert the loan in to shares in full or part at such price as may be mutually agreed notwithstanding the fact that the transaction(s) may exceed 10% (ten per cent) of the annual turnover of the Company as per the Audited Financial statement of preceding financial year or any materiality threshold limit as may be applicable from time to time.



“RESOLVED FURTHER THAT the Board of the Directors / Chief Financial Officer /Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of borrowing, filing of necessary applications and submissions under the Act to give effect to this Resolution.”

**BY ORDER OF THE BOARD
For INDUS FINANCE LTD**

Date: 06-05-2026

Place: Chennai

**K.K. Dinakar
Company Secretary & Compliance Officer
FCS No. 6882**

IMPORTANT NOTES:

Statutory information:

1. The Register of Members and the Share Transfer books of the Company will remain closed from, 04th July 2026 to Friday, 10th July 2026 (both days inclusive) in connection with the Annual General Meeting (AGM).
2. Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 (the Act), setting out details relating to Special Business of the meeting is annexed hereto which may also regarded as the disclosure under Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Regulations).

Meeting through Video Conferencing (VC)/ Other Audio-Visual Means (OAVM):

3. Pursuant to the General Circular No. 20/2020 dated 5th May 2020 read with General Circulars No. 14/2020 dated 8th April 2020, 17/2020 dated 13th April 2020 and the latest being 09/2024 dated 19th September 2024 the Meeting will be held through Video Conferencing/ Other Audio-Visual Means.
4. In terms of the above Circulars, there is no provision for appointment of proxies for the meeting. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of bodies corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.
5. For participating in the Meeting through the VC/OAVM please see the heading “The instructions of Shareholders for e-voting and joining virtual meetings”.
6. Members may participate in the AGM via video conference or other audio-visual means (VC/OAVM) from 15 minutes before to 15 minutes after the scheduled meeting time. A maximum of 1,000 members will be accommodated on a first-come-first-served basis, excluding large shareholders (2%+ holding), promoters, institutional investors, directors, key managerial personnel, committee chairpersons, auditors, and other stakeholders who have unrestricted access. All attendees through VC/OAVM, including those in the exempt categories, are counted toward the quorum requirement under Section 103 of the Companies Act, 2013.
7. Members desirous of speaking at the meeting may register through the web portal of the Registrar & Transfer Agent (RTA) Cameo Corporate Services Limited through the web-link: <https://Investors.cameoindia.com>.
8. Despatch of Annual Report and Notice of the meeting:
 - Electronic copy of the Annual Report for the year 2025-26 and the Notice of the 35th AGM are being sent to all the members who's E-mail IDs are registered with the Company/Depository Participant(s) for communication purposes.



- A letter providing the web-link, including the exact path, where complete details of the Annual Report is available to those shareholder(s) who have not so registered.
- Hard copy of full annual report to those shareholders, who request for the same.

9. Annual Report and the Notice of the AGM are available in the Company's website: www.indusfinance.in. The AGM Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-voting during the AGM) i.e. www.evotingindia.com.

Facility for Remote E-voting and Voting during the meeting:

10. Pursuant to Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Section 108 of the Companies Act 2013, and the relevant Rules, the Company has entered into an arrangement with Central Depository Services (India) Limited (CDSL) to facilitate the Members to exercise their right to vote at the Annual General Meeting through remote e-voting. The detailed process for participating in the said e-voting is furnished in heading "The instructions of Shareholders for e-voting and joining virtual meetings".
11. A person who has participated in the remote e-voting is not debarred from participating in the meeting though he/she shall not be able to vote at the meeting again and his/her earlier vote cast electronically shall be treated as final. However, as per Rule 20 of the Companies (Management & Administration) Rules, 2014, facility for voting shall also be made available at the meeting and Members who have not cast their vote by remote e-voting shall be able to exercise their right to vote at the meeting which would also be through electronic means.
12. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any member as soon as possible. Members are also advised not to leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and the holdings should be verified.
13. The Securities and Exchange Board of India (SEBI) has mandated submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form are requested to submit their PAN details to the RTA through the web-link: <https://Investors.cameoindia.com>
14. SEBI vide Circular dated 20-04-2018 mandated the Company to collect copy of PAN and Bank account details from Members holding shares in physical form. Accordingly in July 2018 individual letters were sent to those shareholders whose PAN and Bank account details were not available with the Company followed by two reminders. In spite of this, many shareholders have not come forward to provide the information. Such shareholders are requested to provide the information at the earliest to the Company/ RTA. As per the Circular the shareholders who have not furnished the information have been placed under "enhanced watch" and so their requests will be processed subject to enhanced due diligence.
15. Pursuant to proviso to Regulation 40 (1) of the Listing Regulations, effective from 1st April 2019 transfer of securities other than transmission or transposition of names are not to be processed by the Company in physical form. So, shareholders desirous of transferring their shares are requested to dematerialize their shares.
16. The documents and information to be made available for inspection by the Members during the AGM will be provided electronically through the e-voting facility of CDSL.

THE INSTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:



Step 1	: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
Step 2	: Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- (i) The voting period begins at **9:00 AM** on **07th July 2026** and ends on **09th July 2026** at **5:00 PM**. During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the **cut-off date, 03rd July 2026** of may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting after 5 p.m. on 10th July 2026.

(ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

- (iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242** dated **09.12.2020**, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- (iv) In terms of SEBI circular **No. SEBI/HO/CFD/CMD/CIR/P/2020/242** dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL Depository	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsi website www.cdslindia.com and click on login icon & New System Myeasi Tab. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at cdsi website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile &



	Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with NSDL Depository	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS “Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911



Individual Shareholders holding securities in Demat mode with **NSDL**

Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: : 022 - 4886 7000 and 022 - 2499 7000

Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(v) Login method for e-Voting and joining virtual meetings for **Physical shareholders and shareholders other than individual holding in Demat form.**

- 1) The shareholders should log on to the e-voting website www.evotingindia.com.
- 2) Click on “Shareholders” module.
- 3) Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on “SUBMIT” tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach ‘Password Creation’ menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN for the Company on which you choose to vote.
- (x) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.



- (xii) After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- (xiii) Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

- (xvii) **Additional Facility for Non – Individual Shareholders and Custodians – For Remote Voting only**
 - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the “Corporates” module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - The list of accounts linked in the login will be mapped automatically & can be delinking in case of any wrong mapping.
 - It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
 - Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz.; contact@indusfinance.in , if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM/EGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM/ EGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM/EGM.
4. Shareholders are encouraged to join the Meeting through Laptop / iPad for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least **5 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **5 days prior to meeting** mentioning their name, demat account number/folio



number, email id, mobile number at contact@indusfinance.in. These queries will be replied to by the company suitably by email.

8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those shareholders, who are present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the EGM/AGM.
10. If any Votes are cast by the shareholders through the e-voting available during the EGM/AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY / DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to **Company/RTA email id**.
2. For Demat shareholders - Please update your email id & mobile no. with your respective **Depository Participant (DP)**
3. **For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.**

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.



ANNEXURE TO NOTICE
EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013,
DISCLOSURE UNDER REGULATION 36 (3) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE
REQUIREMENTS) REGULATIONS, 2015 READ WITH SECRETARIAL STANDARD ON GENERAL
MEETINGS

Item No. 3

Pursuant to Section 152 of the Companies Act, 2013, Mr. N. Bhaskara Chakkera (DIN: 02106379) retires by rotation at the ensuing Annual General Meeting and, being eligible, offers himself for re-appointment.

The Board of Directors and the Nomination and Remuneration Committee have reviewed his profile and contributions, and recommend his re-appointment for the consideration of the Members. A brief profile and other requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards are provided in the Notice of the AGM.

ITEM No. 4 to 12

The Company is primarily engaged in the business of lending and has significant potential for expanding its lending portfolio. To facilitate this expansion, the Company is required to strengthen its financial resource base. One viable and operationally practical method of raising such funds is through borrowings from related parties. In the ordinary course of its lending business, the Company also extends loans and advances to its related parties as part of its regular commercial activities.

Given that the counterparties to these transactions qualify as related parties under Section 2(76) of the Companies Act, 2013, read with Regulation 2(zb) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the proposed transactions attract the requirements of prior shareholder approval.

The transactions proposed to be entered into include, inter alia, the following, as contemplated under Section 188(1) of the Companies Act, 2013:

- (a) **Sale, purchase, or supply of any goods or materials** — as may arise in the ordinary course of business between the Company and its related parties, on arm's length terms;
- (b) **Selling or otherwise disposing of, or buying, property of any kind** — including any transfer or acquisition of assets or interests between the Company and its related parties, as may be required in connection with the Company's business operations;
- (c) **Leasing of property of any kind** — including any lease, sub-lease, or licensing arrangements in respect of movable or immovable property entered into with related parties in the ordinary course of business; and
- (d) **Availing or rendering of any services** — including financial, managerial, administrative, or support services availed from or rendered to related parties, as may be necessary for the Company's operations.

In addition to the above, the primary transactions for which approval is sought include the borrowing of funds from related parties to support the Company's lending and business expansion activities, and the extension of loans and advances to related parties as part of the Company's regular lending operations.

At the Board Meeting held on May 6, 2026, upon the recommendation of the Audit Committee, the Board of Directors resolved to approve the conduct of related party transactions aggregating up to ₹105 Crores. Since the proposed transaction value exceeds the materiality threshold prescribed under the SEBI Listing Regulations, these transactions are classified as material related party transactions, thereby necessitating prior approval of the shareholders by way of an Ordinary Resolution — notwithstanding that they are proposed to be undertaken in the ordinary course of business and strictly on an arm's length basis.

The Board of Directors, accordingly, recommends the passing of the resolution as an **Ordinary Resolution**, authorising the Company to enter into the aforesaid contracts, transactions, and arrangements with related parties on an arm's length basis and in the ordinary course of business, in accordance with applicable provisions of the Companies Act, 2013, the SEBI Listing Regulations, and other applicable laws.



S.no.	PARTICULARS	DISCLOSURES	
		RELATIONSHIP	NAME OF RP
1.	Name of the related party and Nature of Relationship	Promoter Group	❖ Soura Investments Holdings Private Limited ❖ Loyal Credit & Investments Limited ❖ Indus Capital Private Limited
		Director Dr. Bala V Kutti is holding 2% or more shareholding	❖ Everon Power Ltd ❖ Quantum Ltd
		a private company in which a director Dr. Bala V Kutti (or his relative) is a member or director	❖ Bekae Properties P Ltd ❖ Kishore Electro Infra Pvt Ltd ❖ Soura Capital Pvt Ltd
		Promoter to the Company	❖ Indowind Energy Ltd
2.	Name of the director or key managerial personnel who is related, if any	Dr. Bala Kutti	
3.	Nature, material terms, monetary value and particulars of the contract or arrangements	Total ₹130 (One Hundred & Thirty Crores Only) crores with related parties as mentioned in the resolutions.	
4.	Tenure of the proposed transaction	1 year from shareholders' Approval	
5.	Percentage of annual consolidated turnover of considering FY 2025-26 as the immediately preceding financial year	More than 10% of turnover.	
6.	Justification for the transaction	Augment the Company's financial resources to support and expand its lending portfolio in line with its core business objectives in Ordinary Course of Business.	
7.	Details of transaction relating to any loans, inter-corporate deposits, advances or investments made or given by the listed entity	The source of funds includes internal accruals and borrowings. The cost of funds and tenure are variable in nature. The covenants, tenor and interest rate are of varying in nature and are sufficiently secured. The loans are set to be utilized for Business Purposes.	
8.	A statement on the valuation or other external report, if any.	Not Applicable.	
9.	Any other information that may be relevant	-	

The Audit Committee and the Board of Directors of the Company at their respective meetings have approved the transactions as set out in Item No.4 to 12 and proposed the same for approval of the Members.

The Board is of the opinion that the aforesaid related party transactions are in the best interest of the Company. The Board recommends the Resolutions as set out in Item No. 4 to 12 in the Notice for approval of the Members as Ordinary Resolutions.

None of the other Directors, Key Managerial Personnel and relatives thereof is concerned or interested in the Resolution at item no.4 to 12 except Dr. Bala Kutti.



ANNEXURE TO THE NOTICE -BRIEF PROFILE

ITEM No: 3

S.no	PARTICULARS	Details
1.	Name & Age, Date of first Appointment	Mr. Nanchar Bhaskara Chakkera, 66 years old, was first appointed as Director on 01/02/2024.
2.	Qualifications	BSc LLB
3.	Brief Resume of the Director & nature of expertise in specific functional areas	Mr. Nanchar Bhaskara Chakkera, is a versatile professional with a Mathematics & Science degree from the University of Bangalore, complemented by a Law degree. With over 20 years of diverse commercial banking experience, he has held key roles in FMCG and Manufacturing sectors before joining IFL as Executive Director. Since 2011, he has effectively served as the CEO, overseeing credit & recovery, regulatory compliance, and policy formulation in alignment with Reserve Bank of India directives. His expertise spans commercial & retail banking, trade finance, and ensuring timely reporting to Credit Information Companies, cementing his reputation as a seasoned leader in the financial industry.
4.	No. of Board Meetings attended during the year	4
5.	Terms and Conditions of Re-appointment	The Director is proposed to be reappointed as Non-Executive Director, only entitled to sitting fees.
6.	Remuneration last drawn (including sitting fees, if any) (FY 2025-26) and Remuneration proposed to be paid	The director is only entitled to sitting fees.
7.	Relationship with other Director/ Key Managerial Personnel of the Company	NIL
8.	Names of listed entities in which the person also holds the directorship and the membership of Committees of the board	NIL
9.	Shareholding in the Company	100 Shares
10.	Resignation details in the listed entities during the last three years	Jeyyam Global Foods Limited



BOARD & MANAGEMENT DISCUSSION AND ANALYSIS REPORT

To
The Members

Your directors are pleased to present this 35th Annual Report of the Company for the year ended 31st March 2026.

1. FINANCIAL HIGHLIGHTS AND PERFORMANCE

[₹ In Lakh]		
PARTICULARS	2025-26	2024-24
Income from Operations	936.04	554.05
Other Income	0	25.20
Total Income	936.04	579.25
Total Expenses	644.36	395.77
Profit / (loss) before exceptional items and tax	291.69	183.48
Exceptional Items	48.06	48.06
TAX	43	27.61
Profit/(loss) for the period	200.62	107.80
Transfer to Statutory Reserves	40.12	21.56

2. FINANCIAL PERFORMANCE:

The financial year 2025-26 saw steady performance. The income from operations increased from ₹554.05 Lacs from that of previous FY 2024-25 to ₹936.04 Lacs for the current FY 2025-26. The profit for the FY 2025-26 shows an increase from ₹107.80 Lacs of previous FY 2024-25 to ₹ 200.62 Lacs. While analysing the progress made your company has kept close watch on the market developments.

3. STATE OF AFFAIRS OF THE COMPANY

The financial year witnessed stable growth in the loan portfolio, prudent risk management practices, and improved asset quality. The Company continues to focus on maintaining a diversified lending portfolio, strengthening credit appraisal mechanisms and enhancing customer service through digital and operational improvements.

Despite the dynamic macro-economic conditions and regulatory changes in the NBFC sector, the Company ensured compliance with all applicable statutory and regulatory requirements and maintained a sound financial position. The management remains committed to growing the business in a sustainable and compliant manner, while creating long-term value for stakeholders.

4. SEGMENT-WISE OR PRODUCT-WISE PERFORMANCE

The Company operates only in single segment which is NBFC. Thus, there is no segment/ product wise performance reporting.

5. DISCUSSION ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

During the year under review, the Company demonstrated steady financial growth driven by disciplined credit operations, efficient fund management, and consistent expansion of its loan portfolio. The operational efficiencies achieved through streamlined processes and prudent risk management have contributed positively to the overall profitability and financial stability of the Company.



6. **DIVIDEND:**

The Board of Directors recommend a final dividend of ₹0.60 per equity share for the Financial Year ended 2025-26. The dividend on equity shares is subject to the Shareholders' approval at the ensuing Annual General Meeting ('AGM').

7. **MARKET SCENARIO**

(a) Regulatory Environment – Industry Structure and Developments

During FY 2025–26, the RBI intensified oversight of the NBFC sector through consolidated Master Directions (November 2025), stricter licensing assessment, and the formal establishment of the Finance Industry Development Council (FIDC) as a Self-Regulatory Organisation (SRO) in April 2025 — marking a shift towards structured, industry-led governance.

The Scale-Based Regulatory (SBR) Framework continued to classify NBFCs into four layers — Base, Middle, Upper, and Top — based on size, activity, and systemic risk. A significant milestone in FY 2025–26 was the full implementation of the 90-day NPA recognition norm for Base Layer NBFCs from March 31, 2026, aligning them with mainstream banking prudential standards.

The RBI (Co-Lending Arrangements) Directions, 2025 (effective January 1, 2026) established a unified framework for bank-NBFC co-lending, introducing a minimum 10% loan retention by each lender, mandatory Key Facts Statement (KFS) disclosures, blended interest rate transparency, and expansion of co-lending beyond the priority sector.

Your Company falls under the Base Layer and is classified as an NBFC-ICC. It has remained fully compliant with all applicable regulatory requirements, including CIC reporting, CKYC updation, IU disclosures under IBC 2016, CERSAI registrations, FIU-IND reporting under PMLA 2002, and the 90-day NPA recognition norm now applicable from March 31, 2026.

(b) Domestic Economy in FY 2025–26

India's economy delivered strong, broad-based growth in FY 2025–26, with real GDP estimated at approximately 7.4% — up from 6.5% in FY 2024–25 — making it fast growing major economy. Growth was driven by robust domestic consumption, government capital expenditure, services sector expansion, and an above-normal monsoon supporting agriculture. The RBI progressively revised its GDP forecast upward to 7.4%, while inflation averaged approximately 2.1% — well within the 2–6% tolerance band — enabling accommodative monetary policy, with the repo rate reduced to 5.25% by February 2026.

(c) NBFC Sector in FY 2025–26

The NBFC sector continued to expand its role in India's financial system, accounting for an estimated 19–22% of total systemic credit — a share projected to reach 22% by FY 2027–28. Credit to the services segment recorded a strong 29.8% year-on-year growth as of March 2025, outpacing other segments. The formalisation of co-lending through the 2025 Directions, record private credit inflows of USD 9 billion in H1 2025, and accelerated digital integration with CKYCR, CICs, IUs, and the Account Aggregator ecosystem collectively underscored the sector's growing institutional maturity and systemic importance.

8. **FUTURE OUTLOOK**

The NBFC sector is positioned for sustained growth, led by responsible innovation, strong governance, and rising credit demand. The RBI (Co-Lending Arrangements) Directions, 2025 represent a structural opportunity — enabling NBFCs to combine origination expertise with institutional funding to scale credit access efficiently, particularly in underserved and emerging segments. Digitalisation — through KFS automation, data analytics, and Account Aggregator integration — will continue to improve underwriting efficiency and customer experience. Green and sustainable finance is an emerging frontier, with growing demand for structured credit in renewables, energy efficiency, and clean infrastructure. NBFCs that invest in technology, governance, and collaborative lending models are well-positioned to lead the sector forward.

9. **OPPORTUNITIES & THREATS**

India's green energy transition presents significant lending opportunities in renewables, energy efficiency, EV infrastructure, and sustainable projects with stable cash flows — segments that benefit from NBFC flexibility in credit structuring. The formalised co-lending framework and rising MSME and affordable housing demand offer



further avenues for growth. However, competitive pressure from banks and digital-first fintechs is intensifying, regulatory expectations around data governance, KFS compliance, and technology standards are rising, and the tightening of bank credit to NBFCs in FY 2025–26 has added pressure on liability management. The NOF glide path — requiring ₹5 crore by March 2025 and ₹10 crore by March 2027 for NBFC-ICCs — and the full applicability of 90-day NPA norms demand stronger balance sheet and credit monitoring discipline. Long-term success will depend on sectoral depth, responsible innovation, and a rigorous risk framework.

10. RISKS & CONCERNS

The Company is exposed to credit, liquidity, and operational risks inherent to NBFC lending, heightened by the full implementation of 90-day NPA recognition norms for Base Layer NBFCs from March 31, 2026. During the year, the Company experienced a credit event in the LAP segment involving a large-ticket exposure, secured by prime real estate with over 2x collateral cover and a contractual reassignment mechanism offering strong recovery visibility. The event is isolated and well-contained, with no stress evident elsewhere in the portfolio. The Company has tightened credit assessment and collateral evaluation standards in response. Liquidity remains stable, supported entirely by flexible intra-group funding with no external debt obligations, eliminating refinancing risk. Macro risks — including global trade fragmentation and geopolitical tensions — are monitored for their potential impact on borrower cash flows and collateral values. Internal controls, conservative leverage, and sector-specific credit discipline underpin the Company's risk preparedness.

11. FUTURE PLANS

The Company plans to expand its loan portfolio with a focus on cash flow-based, sustainable finance — including green energy, energy efficiency, and EV infrastructure projects with stable, verifiable revenue streams. Co-lending partnerships under the RBI (Co-Lending Arrangements) Directions, 2025 will be actively pursued to scale credit delivery responsibly while retaining operational control and credit discipline. To support growth, the Company proposes to raise equity capital of up to ₹50.00 crore through a Rights Issue or other approved modes, and to secure financing on eligible portfolios from banks and development financial institutions. Investment in digital compliance infrastructure — including KFS automation, co-lending technology readiness, and portfolio analytics — will accompany these strategic initiatives, positioning the Company as a governance-driven NBFC focused on sustainable, inclusive, and long-term value creation.

12. DISCLOSURE OF ACCOUNTING TREATMENT

There has been no deviation in the accounting treatment followed by the Company during the year from the prescribed Accounting Standards notified under the Companies Act, 2013. Accordingly, no alternative accounting treatment, differing from that prescribed in the applicable Accounting Standards, has been adopted in the preparation of the financial statements. The financial statements present a true and fair view of the state of affairs and performance of the Company.

13. COMPLIANCE AND REGULATORY

During the year under review, the Company has complied with all the prudential norms, regulations and guidelines prescribed by RBI applicable to NBFCs and the laws, regulations, circulars, notifications as required under the Companies Act, 2013, all the applicable SEBI Regulations, tax laws and other regulatory provisions.

14. TRANSFER TO RESERVES

According to the provisions of section 45-IC of the RBI Act, 1934, non-banking financial companies (“NBFCs”) are required to transfer a sum not less than 20% of its net profit every year to reserve fund before declaration of any dividend. Accordingly, the Company has transferred a sum of ₹ 40.12 Lacs to the statutory Reserves during the under review.

15. CASH FLOW STATEMENT

In compliance with the provisions of Section 134 of Companies Act, 2013 and Regulation 34(2) (c) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Cash flow statement for the financial year ended March 31, 2026 forms part of this Annual Report.

16. DIRECTORS' RESPONSIBILITY STATEMENT



Pursuant to Section 134 (3) (c) and 134 (5) of the Companies Act, 2013, the Board of Directors hereby state that;

1. In the presentation of the Annual accounts, applicable standards have been followed and there are no material departures.
2. The Directors have selected such accounting policies and apply them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March, 2026 and profit/loss for the Company for the year ended 31st March 2025.
3. The Directors have taken proper and sufficient care in the maintenance of adequate accounting records in accordance with the provisions of the Act for safe guarding the assets of the Company and for preventing and detecting fraud and other irregularities.
4. The Directors have prepared the annual accounts on a going concern basis.
5. The Directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively and
6. The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

17. NUMBER OF MEETINGS OF BOARD

The Board met 4 times during the Financial Year ended 31st March 2026 on the following dates:

- 27-05-2025
- 11-08-2025
- 07-11-2025
- 28-01-2026

Name of Directors	No. of Meetings attended
Dr. Bala V Kutti	4
Ms. K B K Vasuki	4
Mr. N. Bhaskara Chakker	3
Mr. Vineet Niranjana Jagtap	4

18. AUDIT COMMITTEE

A qualified and Independent Audit Committee of the Board of the company is functioning. It monitors and supervises the Management's financial reporting process with a view to ensure accurate and proper disclosure, transparency and quality of financial reporting. The committee reviews the financial and risk management policies and also the adequacy of internal control systems and holds discussions with Statutory Auditors and Internal Auditors. This is enhancing the credibility of the financial disclosures of the company and also provides transparency.

a) Terms of reference

The role and terms of reference of the Audit Committee cover the areas mentioned under Regulation 18 (3) of Listing Regulations and Section 177 of the Companies Act, 2013, besides other terms as may be referred to by the Board of Directors from time to time.

b) Composition

The Company continued to derive immense benefit from the deliberations of the Audit Committee comprising of Directors, **Dr. Bala V Kutti, Mr. Vineet Niranjana Jagtap and Ms. K B K Vasuki** who are highly experienced and having knowledge in finance, accounts and company law. **Ms. K. B. K. Vasuki** is the Chairman of the Audit Committee. The Company Secretary acts as the Secretary of the Audit Committee.



c) Meetings and attendance during the year

The Committee met 4 times during the Financial Year ended 31st March 2026. These were on

- 27-05-2025
- 11-08-2025
- 07-11-2025
- 28-01-2026

The details of the attendance of the Members are as follows:

Name of Members	No. of Meetings attended
Mr. Vineet Niranjana Jagtap	4
Dr. Bala V Kutti	4
Ms. K B K Vasuki	4

d) Details of Recommendations of Audit Committee which were not accepted by the Board along with reasons

During the year the Board of Directors has considered all the recommendations made by the Audit Committee and has accepted and carried on the recommendations suggested by the Committee to its satisfaction. Hence there are no recommendations unaccepted by the Board of Directors of the Company during the year under review.

e) Criteria for evaluation of the performance of the independent directors

The criteria for evaluation of the performance of Independent Directors, include their qualification, experience, competency, knowledge, understanding of respective roles (as Independent Director and as a member of the Committee of which they are Members/Chairpersons), adherence to Codes and ethics, conduct, attendance and participation in the meetings, etc.

19. NOMINATION AND REMUNERATION COMMITTEE

a) Term of reference

The role and terms of reference of the Nomination and Remuneration Committee cover the areas mentioned under Regulation 19 (4) of Listing Regulations and Section 178 of the Companies Act, 2013, besides other terms as may be referred to by the Board of Directors from time to time.

b) Composition, name of members and Chairperson

The Committee consists of the following members of the Board Dr. Bala V Kutti, Mr. Vineet Niranjana Jagtap and Ms. K B K Vasuki.

c) Meetings and attendance during the year

The Committee met 1 time during the Financial Year ended 31st March 2026 on 27th May, 2025 and all the Members of the Committee were present.

20. STAKE HOLDERS RELATIONSHIP COMMITTEE

a) Term of reference

The role and terms of reference of the cover the areas mentioned under Section 178 of the Companies Act, 2013, besides other terms as may be referred to by the Board of Directors from time to time.

b) Composition, name of members and Chairperson

The Committee consists of the following members of the Board Dr. Bala V Kutti, Mr. Vineet Niranjana Jagtap and Ms. K B K Vasuki (Chairperson).

c) Meetings and attendance during the year

The Committee met 1 time during the Financial Year ended 31st March 2026 on 28th January, 2026 and all the Members of the Committee were present.



21. THE KEY PARAMETERS FOR ANY VARIABLE COMPONENT OF REMUNERATION AVAILABLE BY THE DIRECTORS - None

22. POLICY FOR SELECTION AND APPOINTMENT OF DIRECTORS AND THEIR REMUNERATION

The details are available in the website of the Company at <https://indusfinance.in/policies/>

23. PREVENTION OF INSIDER TRADING

The Company has adopted a Code of Conduct as per the Guidelines issued by the Securities and Exchange Board of India for prevention of insider trading with a view to regulate trading in securities by the Directors and designated employees of the Company. The Code prohibits the purchase or sale of Company shares by the Directors and the designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed.

24. DETAILS OF DIRECTORS OR KEY MANAGERIAL PERSONNEL WHO WERE APPOINTED, CHANGED THEIR DESIGNATION AND RESIGNED OF THE COMPANIES ACT, 2013.

S. No	DIRECTOR AND DESIGNATION	DATE
1.	Mr. N. Bhaskara Chakkera – Non - executive Director	Change in designation -25/04/2025
2.	Mr. N. Bhaskara Chakkera – Chief Executive Officer	Cessation -25/04/2025
3.	Ms. Alice Chhikara as Chief Executive Officer	Appointment – 27/05/2025
4.	Dr. Bala Venckat Kutti as Managing Director	Reappointment for five (5) years from 27 th May 2025 to 26 th May, 2030
5.	Ms. KBK Vasuki - Woman Independent Director	Reappointment for five (5) years 29 th July 2025 up to 28 th July 2030.

25. STATEMENT ON INTEGRITY, EXPERTISE AND EXPERIENCE (INCLUDING PROFICIENCY) OF INDEPENDENT DIRECTORS APPOINTED DURING THE YEAR

Pursuant to the provisions of Section 134(3)(d) of the Companies Act, 2013 and Regulation 34(3) read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors hereby states that, in its opinion, Mr. Vineet Niranjana Jagtap Independent Director, appointed during the year possess the required integrity, expertise, and experience (including proficiency) to effectively discharge their duties as Independent Directors of the Company.

The Board further affirms that the integrity, qualifications, professional background, and extensive experience of the Independent Directors are commensurate with the responsibilities entrusted to them and are in alignment with the highest standards of corporate governance. The proficiency of the said Independent Directors has been evaluated in accordance with the applicable provisions of the Companies Act, 2013.

26. RE-APPOINTMENT OF DIRECTORS RETIRING BY ROTATION

In terms of Section 152 of the Companies Act, 2013, Mr. N. Bhaskara Chakkera (DIN: 02106379) is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, offers himself for re-appointment.

The Board of Directors based on the recommendation of Nomination and Remuneration Committee, has recommended the re-appointment of Mr. N. Bhaskara Chakkera (DIN: 02106379) retiring by rotation.

27. Disclosure of certain types of agreements binding listed entities

Information disclosed under clause 5A of paragraph A of Part A of Schedule III of these regulations – NIL.

28. DISCLOSURES WITH RESPECT TO DEMAT SUSPENSE ACCOUNT/ UNCLAIMED SUSPENSE ACCOUNT



The company did not receive any service requests from shareholders for issue of duplicate share certificates, endorsement, transmission, transposition, etc during the year under review.

29. COMPLIANCE WITH CODE OF CONDUCT

The Company has framed Code of Conduct for the Board of Directors and Senior Management personnel of the Company. The Code of Conduct is available on the Company's website. All the Board of Directors and Senior Management personnel have affirmed compliance with the Code of conduct as on March 31, 2025.

As required under Regulation 26(3) and Schedule V (D) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a declaration from Mr. Bala Venckat Kutti Managing Director to this effect has been furnished in the Annual Report as **Annexure- 1**.

30. PARTICULARS OF LOANS, GUARANTEE OR INVESTMENTS

Detailed information is provided in respect of loans under long term loans and advances in Notes forming part of the financial statement; similarly detailed information is provided under Non - Current Investments in Notes forming part of the financial statement. As regards guarantee, the Company has not provided any guarantee to any person or Bodies Corporate.

31. BUSINESS RISK MANAGEMENT

The details are available in the website of the Company at <https://indusfinance.in/wp-content/uploads/2025/06/risk-management-policy.pdf>

32. BOARD EVALUATION:

Section 134 of the Companies Act, 2013 states that formal evaluation needs to be made by the Board, of its own performance and that of its committees and the individual Directors. Schedule IV of the Companies Act, 2013 and regulation 17(10) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 states that the performance evaluation of Independent Directors shall be done by the entire Board of Directors excluding the Directors being evaluated.

Pursuant to the Provisions of Section 134 (3) (p) of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015 the Board has carried out an evaluation of its own performance, the Directors individually as well as the evaluation of the working of its Committees. A structured questionnaire was prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance. A separate exercise was carried out to evaluate the performance of individual Directors including the Chairman of the Board, who were evaluated on parameters such as level of engagement and contribution, independence of judgment, safeguarding the interest of the Company and its shareholders etc. The Directors expressed their satisfaction with the evaluation process.

33. DEPOSITS:

During the year under review the company has not accepted any deposits from the public within the ambit of section 73 of the companies Act, 2013 and the companies (Acceptance of Deposits) Rules, 2014.

34. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE:

There have been no significant and material orders passed by the courts or regulators or tribunals impacting the going concern status and Company's operations.



35. VIGIL MECHANISM

As required under Section 177 of Companies Act, 2013 (the Act) and Regulation 22 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015, the Company has established a vigil mechanism for Directors and employees to report genuine concerns through the whistle blower policy of the Company as published in the website of the Company. As prescribed under the Act and the Listing Regulations, provision has been made for direct access to the Chairperson of the Audit Committee in appropriate or exceptional cases.

36. FINANCIAL STATEMENT OF THE SUBSIDIARY COMPANY IF ANY

The Company does not have any Subsidiaries.

37. INDUSTRIAL RELATIONS AND PARTICULARS OF EMPLOYEES

As on 31st March 2026, your Company had 8 employees on its rolls. The employees will be inducted into permanent services of the Company after training to fill up vacancies as when arises. Your company has not issued any shares under Employees Stock Option Scheme during the year under review.

38. DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS:

There are no significant changes in key financial ratios of the Company for FY 2025-26 as compared to FY 2024-25.

39. MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS FRONT

There were no material developments in relation to Human Resources / Industrial Relations in your Company as the Company has minimum employee strength.

40. DETAILS OF ANY CHANGE IN RETURN ON NET WORTH AS COMPARED TO THE IMMEDIATELY PREVIOUS FINANCIAL YEAR ALONG WITH A DETAILED EXPLANATION THERETO

The Return on Net Worth (RoNW) for the financial year ended 31st March 2026 stood at 12.09%, as compared to 6.43% in the previous financial year 31st March 2025. The increase in RoNW is primarily attributable to improved operational efficiency and enhanced profitability during the year under review. The Company recorded higher income from core business activities, alongside prudent cost management measures, which collectively contributed to the improvement in net profit and, consequently, a higher return on shareholders' equity.

41. AUDITORS

As per section 139 (2) of the Companies Act, 2013 M/s. B.N. MISRA & Co. (ICAI Firm Registration No. 321095E) was appointed as Statutory Auditors of the company to hold the office from the conclusion of 31st Annual General Meeting until the conclusion of the 36th Annual General Meeting. The Independent Auditors Report given by the Auditors on the financial statement of the Company is forming part of the Annual Report. There are no qualifications, reservations or adverse remarks or disclaimers made in the Auditors' Report for the financial year.

42. DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SUB-SECTION (12) OF SECTION 143 OTHER THAN THOSE WHICH ARE REPORTABLE TO THE CENTRAL GOVERNMENT

NIL



43. ANNUAL RETURN

Pursuant to the provisions of Section 134(3) (a) of the Companies Act, 2013, the Annual return as per provisions of Section 92 (3) of the Companies Act, 2013 can be viewed on the website of the company www.indusfinance.in and can be accessed at <https://indusfinance.in/wp-content/uploads/2025/09/Annual-Return-FY-2024-25.pdf>

44. INDEPENDENT DIRECTORS' DECLARATION

The Company has received declarations from all the Independent Directors on the board of the Company for the year under review, confirming that they continue to meet with the criteria of Independence as prescribed under Section 149(6) of the Companies Act, 2013 and Regulation 25 & 16 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments made under thereto. The Independent Directors have also confirmed that they are not on the Board of more than three NBFCs (NBFC-Middle Layer or NBFC-Upper Layer) at the same time in line with RBI Scale Based Regulations.

45. COMPANY'S POLICY RELATING TO DIRECTORS' APPOINTMENT, PAYMENT OF REMUNERATION AND OTHER MATTERS PROVIDED UNDER SECTION 178(3) OF THE COMPANIES ACT, 2013:

The Board, on the recommendation of the Nomination and Remuneration Committee, had framed a policy which inter alia provides the criteria for selection and appointment of Directors, Key Managerial Personnel, Senior Management, evaluation of their performance and the remuneration payable to them. The criteria for determining qualifications, positive attributes and independence of Directors have been stated in the Nomination and Remuneration Policy. The Nomination and Remuneration policy of the company is available in the website of the Company at <https://indusfinance.in/wp-content/uploads/2021/06/EMPOLICY.pdf>.

46. COMPLIANCE WITH SECRETARIAL STANDARDS ON BOARD AND GENERAL MEETINGS

During the Financial Year 2025-26, your Company has complied with applicable Secretarial Standards, namely SS-1 & SS-2 issued by the Institute of Company Secretaries of India.

47. CONSERVATION OF ENERGY/TECHNOLOGY ABSORPTION/FOREIGN EXCHANGE EARNINGS AND OUTGO

A. Conservation of Energy:

Steps taken or impact on conservation of energy	The operations of the Company are not energy-intensive. However, wherever possible, the Company strives to curtail the consumption of energy on a continuing basis.
Steps taken by the company for utilizing alternate sources of energy	
Capital investment on energy conservation	

B. Technology absorption: Not Applicable

C. Foreign Exchange Earning and Outgo:

Total Foreign exchange earned: NIL
Total Foreign exchange outgo; NIL

48. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

Your Company does not fall under the purview of Section 135 and Schedule VII of the Companies Act, 2013 read with The Companies (Corporate Social Responsibility Policy) Rules, 2014, as amended.



49. DISCLOSURE AS PER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company is not required to have an Internal Complaints Committees as required under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Company firmly provides a safe, supportive and friendly workplace environment and workplace where our values come to life through the underlying behaviours. Positive workplace environment and a great employee experience are integral parts of our culture. During the year under review, there were no cases filed pursuant to the provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

50. THE DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016) DURING THE YEAR ALONGWITH THEIR STATUS AS AT THE END OF THE FINANCIAL YEAR.

NIL

51. THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

NIL

52. MATERIAL CHANGES AND COMMITMENTS

There are no material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year and the date of this Report.

53. Disclosures pursuant to the provisions of Section 197(12) of the Companies Act, 2013 read with Rule 5 (1) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

The ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year – 2025-26	9.33
The percentage increase in remuneration of each director, Chief Financial Officer, Company Secretary in the financial year – 2025-26	Nil
The percentage increase in the median remuneration of employees in the financial Year – 2025-26	Nil
The number of permanent employees on the rolls of Company as on 31 st March 2026	8
Average percentage increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentage increase in the managerial remuneration and justification thereof.	Nil
Affirmation that the Remuneration is as per the Remuneration Policy	The remuneration is as per the Nomination and Remuneration Policy for the Directors, Key Managerial Personnel and Other Employees of the Company, formulated pursuant to the provisions of Section 178 of the Companies Act, 2013

54. Particulars of Employees and Related Disclosures

In terms of the provisions of Section 197(12) of the Act read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, a statement showing the names of the top ten employees in terms of remuneration drawn and names and other particulars of the employees drawing remuneration in excess of the limits set out in the said rules forms part of this Report. Disclosures relating to remuneration and other details as required under Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 forms part of this Report.



Having regard to the provisions of the second proviso to Section 136(1) of the Act, the Annual Report excluding the aforesaid information is being sent to the members of the Company. Any member interested in obtaining such information may address their email to contact@indusfinance.in.

55. REPORT AS PER SECTION 134 READ WITH RULE 8 AND SUB RULE 5 OF COMPANIES ACCOUNTS RULES 2014

- i. Change in nature of business, if any: NIL
- ii. Name of Companies which have become or ceased to be its subsidiaries, Joint Ventures or associate companies during the year: NA

56. TRANSACTIONS WITH RELATED PARTIES

All related party transactions entered during the financial year were on an arm's length basis and in the ordinary course of business. There were no 'material' contracts or arrangements or transactions, and therefore disclosure in form AOC-2 is not required. All related party transactions are placed before the Audit Committee and the Board for approval. Prior omnibus approval of the Audit Committee is obtained for the transactions which are foreseen and repetitive in nature. For all the transactions entered pursuant to the omnibus approval so granted, a statement giving details of all such transactions is placed before the Audit Committee for their review on a quarterly basis.

57. COST AUDIT & COST REPORT

Provisions relating to cost audit and cost records are not applicable to the Company.

58. SECRETARIAL AUDIT REPORT

M/s. KRA & Associates, Practising Company Secretaries are the Secretarial Auditors of the Company for the year under review and the report received from Ms. Aishwarya - Partner, M/s. KRA & Associates is attached with this report in **Form No. MR-3** under **Annexure II**. For the current financial year, we have not received any qualification, reservation or adverse remark or disclaimer in the Audit Report.

59. STATEMENT BY THE COMPANY WITH RESPECT TO THE COMPLIANCE OF THE PROVISIONS RELATING TO THE MATERNITY BENEFIT ACT 1961

The Company is committed to ensuring a safe, inclusive, and supportive work environment for all employees. The Company has complied with the provisions of the Maternity Benefit Act, 1961, and extends all benefits and protections under the Act to eligible employees. Adequate internal policies and procedures are in place to uphold the rights and welfare of women employees in accordance with the applicable laws.

60. ADEQUACY OF INTERNAL CONTROL

Your Company has effective and adequate internal control systems in combination with delegation of powers. The control system is also supported by internal audits and management reviews with documented policies and procedures.

M/s. Kailash Jain & Associates, Chartered Accountants, are the Internal Auditors who continuously monitor and strengthen the financial control procedures in line with the operations of the Company.

61. PERSONNEL

Employee relations have been very cordial during the financial year ended March 31, 2026. The Board wishes to place on record their appreciation to all the employees in the Company for their sustained efforts and immense contribution to the high level of performance and growth of the business during the year. The Management team of the Company comprises of experienced passionate driven professionals committed to the organizational goals.



62. ACKNOWLEDGEMENT

The Directors wish to place on record their sincere thanks and gratitude to all the Shareholders, Bankers, State Governments, Central Government and agencies, statutory bodies and customers for their continued co-operation and excellent support extended to the Company from time to time. Your directors place on records their utmost appreciation for the sincere and devoted services rendered by the employees at all levels.

For and on behalf of the Board of **INDUS FINANCE LIMITED**

Place: Chennai
Date: 06-05-2026

Bala Venckat Kutti
Chairman
(DIN: 00765036)

ANNEXURE I

DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT WITH THE COMPANY'S CODE OF CONDUCT

This is to declare that the respective Code of conduct envisaged by the Company for Members of the Board and Senior Management Personnel have been complied with by all the members of the Board and senior management Personnel of the Company.

For and on behalf of the Board of **INDUS FINANCE LIMITED**

Place: Chennai
Date: 06-05-2026

Bala Venckat Kutti
Chairman
(DIN: 00765036)



Annexure II
Form No. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL PERIOD ENDED 31st March 2026
[Pursuant to section 204 (1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
M/S INDUS FINANCE LIMITED
Kothari Buildings, 4th Floor,
114 MG ROAD, Nungambakkam,
Chennai- 600034

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **INDUS FINANCE LIMITED** (hereinafter called the 'Company'). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the financial year ended on **March 31, 2026 ('Audit Period')** complied with the statutory provisions listed thereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by Company for the financial year ended on **31/03/2026** according to the provisions of:

1. The Companies Act, 2013 (the Act) and the Rules made thereunder;
2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made thereunder;
3. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
4. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Overseas Direct Investment;
5. The Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (b) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - (c) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (d) The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018;
 - (e) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; **(Not applicable to the Company during the audit period)**
 - (f) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; **(Not applicable to the Company during the audit period)**
 - (g) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; **(Not applicable to the Company during the audit period)**
 - (h) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; **(Not applicable to the Company during the audit period)**
 - (i) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **(Not applicable to the Company during the audit period)** and
 - (j) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; **(Not applicable to the Company during the audit period)**

The other laws as may be applicable specifically to the Company:

- a) Reserve Bank of India Act, 1934
- b) Rules, regulations and guidelines issued by the Reserve Bank of India as are applicable to Deposit taking Non-Banking Financial Companies with classification as a 'Loan Company' (subsequently



reclassification as 'NBFC - Investment and Credit Company (NBFC-ICC)' vide RBI circular dated 22 February 2019); which are specifically applicable to the Company.

We have also examined compliance with the applicable clauses of Secretarial Standards issued by The Institute of Company Secretaries of India.

We further report that during the period under review:

1. The compliance by the Company of applicable financial laws such as direct and indirect tax laws and maintenance of financial records and books of accounts have not been reviewed in this Audit since the same have been subject to review by the statutory financial auditors, tax auditors, and other designated professionals.
2. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
3. Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent seven days in advance or at a shorter notice, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
4. Majority decisions are carried out unanimously and, the views expressed by the members are captured and recorded as part of the minutes.
5. There are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period there is no event occurred which had bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc.

FOR KRA & ASSOCIATES
Practicing Company Secretaries

Place: Chennai
Date: May 06, 2026

Aishwarya
PARTNER
FCS.NO. 13951 / CP NO. 20319
Peer Review Certificate No. 5562/2024
UDIN: F013951H000283541



Annexure-A

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in the Secretarial records.
3. We have not verified the correctness and appropriateness of financial records and Book of Accounts of the company.
4. Wherever required, we have obtained the Management representation about compliance of laws, rules and regulations and happening of events, etc.
5. The compliance of the provisions of the corporate laws and other applicable laws, rules, regulations, standards is the responsibility of the management. Our examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

FOR KRA & ASSOCIATES
Practicing Company Secretaries

Place: Chennai
Date: May 06, 2026

Aishwarya
PARTNER
FCS.NO. 13951 / CP NO. 20319
Peer Review Certificate No. 5562/2024
UDIN: F013951H000283541



INDEPENDENT AUDITORS' REPORT

To the Members of Indus Finance Limited

Report on the audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of **Indus Finance Limited** ("the Company"), which comprise the balance sheet as at 31 March 2026, the statement of Profit and Loss (including other comprehensive income), the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ('Ind AS') and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its profit, total other comprehensive income/(expense), the changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.



Key Audit Matters	How the matter was addressed in our audit
Impairment of financial assets as on 31/03/2026 (Expected Credit Loss) (Refer note 4 of the financial statements) Ind AS 109 relating to “Financial Instruments” requires the company to provide for impairment of its financial assets using the expected credit loss (ECL) approach. The Company has recognized impairment loss allowance of Rs. 66.82 lakhs as at 31 March 2026. This involves management's judgement in the calculation of impairment allowance which has a significant impact on the financial statements. Management is required to determine the expected credit loss that may occur over either a 12-month period or the remaining life of an asset, depending on the categorisation of the individual asset. The key areas of judgement include: 1. Categorisation of loans in Stage 1, 2 and 3 based on identification of: (a) exposures with significant increase in credit risk ('SICR') since their origination (b) Individually impaired / default exposures and (c) Valuation of the property provided as security 2. Determination of Loss Given Default ('LGD') and Probability of Default ('PD') to calculate ECL based on standard value as adopted. 3. The impact of different future macroeconomic conditions in the determination of ECL. These judgements required the models to be reassessed including the impact of Covid -19 pandemic to measure the ECL. The extent to which the COVID-19 pandemic will impact the Company's current estimate of impairment loss allowances is dependent on future developments, which are highly uncertain at	Our audit procedures included the following: Read and assessed the company's accounting policies for impairment of financial assets and their compliance with Ind AS 109. 1. Assessed the approach of the Company for categorisation of loans into various stages. Tested a sample of performing (stage 1) assets to assess whether any SICR or loss indicators were present requiring them to be classified under stage 2 or 3. 2. Analysed the valuation reports of the property secured against the loans with respect to categorisation of loans. 3. Engaged our team to review management's approach for calculating ECL and assess the key assumptions i.e., probability of default (PD) and loss given default (LGD) used to determine ECL. 4. Performing test of details over calculation of ECL for assessing the correctness of the same. 5. Assessed the progress in settlement with the financial creditors of the associate company, assessed the reason for qualification by the previous auditor and availability of option for liquidity of its investments in the open market. 6. Assessed whether the disclosures on key judgements, assumptions and quantitative data with respect to impairment loss allowance in the financial statements are appropriate and sufficient. As a result of the above audit procedure, no material differences were noted.



this point. Given the size of loan portfolio relative to the balance sheet and the impact of impairment allowance on the financial statements, we have considered this as a key audit matter.	
Assessment of carrying value of equity Investments in Associates and fair value of other investments as on 31/03/2026 (Refer note 5 of the financial statements) The Company has equity investments in its associates and other companies. The Company accounts for equity investments in associates and other investments at fair value. The Company has investment in its associate company to the tune of Rs.208.55 lakhs at book value. For investments carried at fair values, a fair valuation is done at the year-end as required by Ind AS 109. The accounting for investments is a Key Audit Matter as the determination of recoverable value for impairment assessment/fair valuation involves significant management judgement and estimates such as future expected level of operations and related forecast of cash flows, market conditions, discount rates, terminal growth rate etc.	Our audit procedures included the following: 1. Obtained an understanding from the management, assessed and tested the design and operating effectiveness of the Company's key controls over the impairment assessment and fair valuation of material investments. 2. Evaluated the Company's process regarding impairment assessment and fair valuation by involving auditor's valuation experts, as applicable to assist in assessing the appropriateness of the valuation model including the independent assessment of the underlying assumptions relating to discount rate, terminal value etc. 3. Assessed the carrying value/fair value calculations of all individually material investments, where applicable, to determine whether the valuations performed by the Company were within an acceptable range determined by us and the auditor's valuation experts. 4. Assessed the progress in settlement with the financial creditors of the associate company, assessed the reason for qualification by the previous auditor and availability of option for liquidity of its investments in the open market. 5. Checked the mathematical accuracy of the impairment model and agreed the relevant data on sample basis with the latest budgets, actual past results and other supporting documents. 6. Evaluated the adequacy of the disclosures made in the Financial Statements. Based on the above procedures performed, we did not identify any significant exceptions in the management's assessment in relation to the carrying value of equity investments in associates and fair value of other investments.



Information other than the financial statements and auditor's report thereon

The Company's Management and Board of directors are responsible for the preparation of other information. The other information comprises Board's Report, Report on Corporate governance and Business responsibility report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that we have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134 (5) of the Act with respect to the preparation of these financial statements that give a true and fair view of financial position, financial performance including other comprehensive income/(expense), cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.



Auditor's Responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparation of financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- (1) As required by the Non-Banking Financial Companies Auditor's Report (Reserve Bank) Direction, 2016, issued by the Reserve Bank of India, in exercise of the powers conferred by sub-section (1A) of Section 45MA of the Reserve Bank of India Act, 1934, we given in the "Annexure A", an additional Audit Report addressed to the Board of Directors containing our statements on the matters specified therein.
- (2) As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- (3) As required by Section 143(3) of the Act, based on our audit, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in the paragraph 2(i)f below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - (c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, the Statement of changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the books of account.
 - (d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under section 133 of the Act.



- (e) On the basis of the written representations received from the directors as on 31 March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2026 from being appointed as a director in terms of Section 164(2) of the Act.
- (f) With respect to the adequacy of the internal financial controls with reference to financial statements of the company and the operating effectiveness of such controls, refer to our separate Report in “Annexure C”. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company’s internal financial controls over financial reporting.
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and according to information and explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act; and
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - a. The Company does not have any other pending litigations which would impact its financial position except the issues disclosed appropriately;
 - b. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - c. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company;
 - d. The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts
 - i. no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities 'Intermediaries', with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company 'Ultimate Beneficiaries' or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - ii. no funds have been received by the company from any person(s) or entity(ies), including foreign entities 'Funding Parties', with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party 'Ultimate Beneficiaries' or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.



- iii. Based on audit procedures carried out by us, that we have considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us believe that the representations under sub-clause (i) and (ii) contain any material misstatement.
- e. As per information and explanation represented by Management and based on the records of the Company, the dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.
- The Board of Directors of the Company has proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with Section 123 of the Act, as applicable.
- f. Based on our examination which included test checks, the company has used accounting software systems for maintaining its books of account for the financial year ended March 31, 2026 which have a feature of recording audit trail (edit log) facility and the same has operated through the year for all relevant transactions recorded in the software systems. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E

CA V Natarajan
Partner
Membership No.: 204900
UDIN: 26204900UWFRGT8269

Place: Chennai
Date : 06.05.2026



Annexure “A” to the Independent Auditor's Report

To the Board of Directors of Indus Finance Limited

We have audited the Balance Sheet of Indus Finance Limited for the year ended 31 March 2026, the Statement of Profit and Loss (Including Other Comprehensive Income), the statement of changes in equity and the Statements of Cash Flows for the year then ended annexed thereto. As required by the Non-Banking Financial Companies Auditors’ Report (Reserve Bank) Direction, 2016, and according to the information and explanations given to us, we provide herewith, a statement on the matters specified in paragraphs 3 and 4 of the aforesaid directions;

- i. The company is engaged in the business of Non-Banking Financial Institution and it has obtained the certificate of registration as provided in section 45-IA of the RBI Act, 1934.
- ii. The Company is entitled to continue to hold the Certificate of Registration in terms of the Financial Asset/Income pattern as on March 31, 2026.
- iii. The Company is meeting the requirements of net owned funds as laid down in Master Directions Non-Banking Financial Company - Systemically Important Non-Deposit taking Company and deposit taking Company (Reserve Bank) Directions, 2016.
- iv. The Board of Directors of the Company has passed a resolution for non-acceptance of public deposit.
- v. The Company has not accepted any public deposit during the period under review.
- vi. According to the information and explanation given to us, the Company has complied with the prudential norms on Income Recognition, Indian Accounting Standards, Asset Classification, Provisioning for bad and doubtful debts as specified in the direction issued by the Reserve Bank of India in terms of the Master Direction – Non-Banking Financial Company – Systemically Important Non-Deposit taking Company and deposit taking Company (Reserve Bank) Directions, 2016.
- vii. The capital adequacy ratio as disclosed in the return submitted to RBI in terms of Master Direction – Non-Banking Financial Company – Systemically Important Non- deposit taking Company and Deposit taking Company (Reserve Bank) Direction, 2016, has been correctly arrived at and such ratio is in compliance with the minimum CRAR as prescribed by the Reserve Bank of India.
- viii. The Company has furnished to RBI the annual statement of Capital Fund, risk assets/Exposures and risk assets ratio within the stipulated period.
- ix. The Company has not been classified as NBFC-MFI for the year ended March 31, 2026.

The report has been issued pursuant to the Non-Banking Financial Companies Auditors’ Report (Reserve Bank) Direction, 2016 and is issued to the Board of Directors of the Company as required by Paragraph 2 of such directions and should not be used for any other purpose.

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E

CA V Natarajan
Partner
Membership No.: 204900
UDIN: 26204900UWFRGT8269

Place: Chennai

Date : 06.05.2026



Annexure “B” to the Independent Auditor's Report

(Referred to in paragraph 1 under 'Report on other legal and regulatory requirements' section of our report to the members of M/s. Indus Finance Limited of even date)

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

(i) In respect of the Company's property, plant and equipment:

(a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment.

(B) The Company does not have any intangible assets.

(b) The Property, plant & equipment have been physically verified by the management in accordance with a regular programme of verification at reasonable intervals. According to the information and explanations given to us, no material discrepancies were noticed on such verification.

(c) According to the information and explanations given to us and the records examined by us, the Company does not hold any immovable properties of land and building as at the balance sheet date.

(d) The Company has not revalued its property, plant and equipment (including right of use asset) during the year. Accordingly, reporting under clause 3(i)(d) of the Order is not applicable.

(e) In our opinion and according to the information and explanations given to us, there are no proceedings initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Accordingly, reporting under clause 3 (i)(e) of the Order is not applicable.

(ii)

(a) The company is in the business of giving loans and as such does not have any inventory. Accordingly, reporting under clause 3(ii)(a) of the Order is not applicable.

(b) The Company has not been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets at any point of time during the year. Accordingly, reporting under clause 3 (ii) (b) of the Order is not applicable.

(iii)

(a) The Companies principal business is to give loans and accordingly, reporting under clause 3 (iii) (a) of the Order is not applicable.

(b) According to the information and explanations given to us and based on the audit procedures performed by us, we are of the opinion that the terms and conditions of loans and advances in the nature of loans granted by the company to other parties (loans and advances in the nature of loans balance outstanding as at balance sheet date Rs 50.87 lakhs) are prejudicial to the



company's interest on account of the fact that the loans have been granted at nil rate of interest per annum which is not at prevailing yield of government security closest to the tenor of the loan. The investments made are, prima facie, not prejudicial to the interest of the Company. The Company has not provided any guarantee or security, secured and unsecured, to companies, firms, Limited Liability Partnerships or any other parties.

- (c) According to information and explanation given to us, in respect of the loans and advances in the nature of loans, schedule of repayment of principal and payment of interest have not been stipulated with respect to the loans and advances in the nature of loans balance outstanding as at balance sheet date Rs 394.11 lakhs. In the absence of stipulation of repayment terms, we are unable to comment on the regularity of repayment of principal or payment of interest.

In respect of the loans where the schedule of repayment of principal and payment of interest is stipulated but repayment of principal or payment of interest is not regular for 2 cases.

- (d) The total amount overdue for more than ninety days, in respect of loans and advances in the nature of loans, as at year end is Rs 394.11 lakhs before provision for loss allowances. Reasonable steps are being taken by the company for recovery of the principal and interest.
- (e) The Companies principal business is to give loans and accordingly, reporting under clause 3 (iii) (e) of the Order is not applicable.
- (f) In our opinion and according to information and explanation given to us, the company has granted the loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment aggregating to **Rs 394.11 lakhs** (15.80% to the total gross loans and advances in the nature of loans). The aggregate of loans granted to Promoters, related parties as defined in clause (76) of section 2 of the Companies Act, 2013 is Nil.

(iv) In our opinion and according to information and explanation given to us, the company has not granted any loans or provided any guarantees or given any security or made any investments to which the provision of section 185 of the Act are applicable. In respect of investments made by the Company, the Company had complied with the provisions of section 186 of the Act as applicable.

(v) In our opinion and according to the information and explanations given to us, the Company has not accepted any deposits or amounts which are deemed to be deposits during the year. Accordingly, reporting under clause 3 (v) of the Order is not applicable.

(vi) The maintenance of cost records has not been specified by the Central Government under sub-section (1) of section 148 of the Act for any of the activities of the company and accordingly, reporting under clause 3 (vi) of the Order is not applicable.

(vii) In respect of statutory dues:

- (a) In our opinion, and according to the information and explanations given to us and on the basis of our examination of the records, the company has generally been regular in depositing undisputed statutory dues including Goods and Services Tax, Provident fund, Employees' state Insurance, Income Tax, Sales Tax, Service Tax, duty of customs, duty of excise, Value Added Tax, Cess and other material statutory dues applicable to it with the appropriate authorities.



Further, no undisputed amounts payable in respect thereof were outstanding at the year-end for a period of more than six months from the date they became payable.

- (b) According to information and explanations given to us and on the basis of our examination of the records, there are no dues of income tax, GST, sales tax, service tax, duty of customs, duty of excise or value added tax that have not been deposited on account of any dispute as at March 31, 2026.

(viii) In our opinion and according to the information and explanations given to us, there are no transactions that are not recorded in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Accordingly, reporting under clause 3 (viii) of the Order is not applicable.

(ix)

- (a) In our opinion and according to the information and explanations given to us, the Company has not defaulted in repayment of its loans or borrowings or in the payment of interest thereon to any lender.
- (b) In our opinion and according to the information and explanations given to us, the Company has not been declared as a wilful defaulter by any bank or financial institution or other lender.
- (c) In our opinion and according to the information and explanations given to us, the company has neither obtained term loans nor the term loans which were taken in the previous financial years have been actually utilised during the current year. Accordingly, reporting under clause 3(ix)(c) of the Order is not applicable.
- (d) In our opinion and according to the information and explanations given to us, the Company did not raise any funds during the year and accordingly, reporting under clause 3(ix)(d) of the Order is not applicable.
- (e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
- (f) According to the information and explanations given to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, associates or joint ventures.

(x)

- (a) In our opinion and according to the information and explanations given to us, the Company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable.
- (b) In our opinion and according to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Accordingly, reporting under clause 3 (x) (b) of the Order is not applicable.



(xi)

- (a) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or no material fraud on the Company by any person has been noticed or reported during the year. Accordingly, reporting under clause 3 (xi) (a) and (b) of the Order are not applicable.
- (b) To the best of our knowledge and according to the information and explanations given to us, no whistle-blower complaints, have been received by the Company during the year.

(xii) The Company is not a Nidhi Company and accordingly, reporting under clause 3(xii) of the Order is not applicable.

(xiii) In our opinion and according to the information and explanations given to us, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the financial statements as required by the applicable Indian Accounting Standards.

(xiv)

- (a) In our opinion and according to the information and explanations given to us, the Company has an internal audit system, commensurate with the size and nature of its business.
- (b) We have considered the reports issued by the Internal Auditors of the Company issued till date, for the period under audit.

(xv) In our opinion and according to the information and explanations given to us, the Company has not entered into non-cash transactions with directors or persons connected with them. Accordingly, reporting under clause 3 (xv) of the Order is not applicable.

(xvi)

- (a) In our opinion and according to the information and explanations given to us, the Company is required to be registered under section 45-IA of the Reserve Bank of India Act 1934 and it has obtained the registration.
- (b) In our opinion and according to the information and explanations given to us, the Company has conducted the non-banking financial activities with a valid Certificate of Registration (CoR) from the RBI as per RBI Act. The Company has not conducted any housing finance activities and is not required to obtain CoR for such activities from the RBI.
- (c) In our opinion and according to the information and explanations given to us, the Company is not a Core Investment Company (CIC) and accordingly, reporting under clause 3(xvi)(c) of the Order is not applicable.
- (d) In our opinion and according to the information and explanations given to us, the Company is not a Core Investment Company (CIC) and it does not have any other companies in the Group. Accordingly, reporting under clause 3(xvi)(d) of the Order is not applicable.

(xvii) The Company has not incurred cash losses in the current and in the immediately preceding financial year.



(xviii) There has been no resignation of the statutory auditors during the year. Accordingly, clause 3(xviii) of the Order is not applicable.

(xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

(xx) According to the information and explanations given to us, the provisions of Section 135 of the Companies Act, 2013 relating to Corporate Social Responsibility spending were not applicable to the Company during the period covered by our audit. Accordingly, reporting under clause 3(xx)(a) & (b) of the Order are not applicable.

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E

Place: Chennai

Date : 06.05.2026

CA V Natarajan
Partner
Membership No.: 204900
UDIN: 26204900UWFRGT8269



Annexure “C” to the Independent Auditor's Report

(Referred to in paragraph 2 (f) under 'Report on other legal and regulatory requirements' section of our report to the Members of Indus Finance Limited of even date)

Report on the Internal Financial controls over Financial Reporting under clause (i) of sub - section 3 of section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of Indus Finance Limited (“the Company”) as at March 31, 2026, in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's responsibility for Internal Financial controls

The Board of Directors of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the standards on auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those standards and the guidance note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement in the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial control system over financial reporting.



Meaning of internal financial controls over financial reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent limitations of internal financial controls over financial reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management of override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and according to the information and explanations given to us, the Company has, in all material respects, an adequate internal financial control system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E

CA V Natarajan
Partner
Membership No.: 204900
UDIN: 26204900UWFRGT8269

Place: Chennai

Date : 06.05.2026

Indus Finance Limited**Balance Sheet as at March 31, 2026**

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	Notes	As at March 31, 2026	As at March 31, 2025
ASSETS			
Financial Assets			
Cash and cash equivalents	3	11.36	7.59
Loans	4	2,492.96	2,698.25
Investments	5	195.59	934.38
Other financial assets	6	129.43	81.73
Total financial assets		2,829.34	3,721.96
Non-Financial Assets			
Deferred tax asset (Net)	7	68.57	11.64
Property, plant and equipment	8	11.23	15.22
Other non-financial assets	9	540.61	612.91
Total non-financial Assets		620.41	639.77
Total Assets		3,449.74	4,361.73
LIABILITIES AND EQUITY			
Financial Liabilities			
Borrowings (Other than Debt Securities)	10	1,107.24	2,027.05
Other financial liabilities	11	18.13	7.99
Total Financial Liabilities		1,125.37	2,035.04
Non-Financial Liabilities			
Current tax liabilities (Net)		27.23	21.85
Total Non-Financial Liabilities		27.23	21.85
Total liabilities		1,152.60	2,056.89
EQUITY			
Equity Share capital	12	925.83	925.83
Other Equity	13	1,371.31	1,379.01
Total Equity		2,297.14	2,304.84
Total Liabilities and Equity		3,449.74	4,361.73

The accompanying notes form an integral part of the financial statements

For and on behalf of the board

As per our report of even date attached
For M/s B N Misra & Co
Chartered Accountants
(FRN No. 321095E)

BALA VENCKAT KUTTI

Chairman

DIN - 00765036

KANNAPPAN V

Chief Financial Officer

V Natarajan

Partner

M.No. 204900

UDIN: 26204900UWFRGT8269

DINAKAR K K

Company Secretary

ALICE CHHIKARA

Chief Executive Officer

Place : Chennai**Date : 06.05.2026**

Indus Finance Limited
Statement of profit and loss for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
A Income			
REVENUE FROM OPERATIONS			
Interest income	15	400.02	339.51
Dividend income		0.40	0.32
Impairment of financial instruments		46.05	
Processing fee received		12.64	6.17
Bad Debts Recovered		0.10	
Profit on Sale of Investments		476.83	208.05
TOTAL REVENUE FROM OPERATION		936.04	554.05
OTHER INCOME			
Consultancy Income			25.20
Total income		936.04	579.25
B Expenses			
Finance Costs	16	287.59	180.42
Impairment of financial instruments	17	-	23.19
Employee benefits expenses	18	112.83	96.52
Depreciation, amortization and impairment	19	4.62	3.37
Other expenses	20	239.32	92.27
Total expenses		644.36	395.77
C Profit / (loss) before exceptional items and tax		291.69	183.48
Exceptional items		(48.06)	(48.06)
D Profit before tax from continuing operations		243.62	135.42
Income tax expense			
Current tax		43.00	27.61
Deferred tax		-	-
E Profit for the year from continuing operations		200.62	107.80
Profit/(loss) from discontinued operations			
Tax Expense of discontinued operations		-	-
Profit/(loss) from discontinued operations(After tax)		-	-
F Profit/(loss) for the period		200.62	107.80
G Other comprehensive income			
Items that will not be reclassified to profit or loss		(218.95)	(240.61)
Income tax relating to items that will not be reclassified to profit or loss		56.93	62.56
Subtotal (A)		(162.03)	(178.05)
Items that will be reclassified to profit or loss			
Income tax relating to items that will be reclassified to profit or loss		-	-
Subtotal (B)		-	-
Other comprehensive income for the year		(162.03)	(178.05)
Total comprehensive income for the year		38.59	(70.25)
Earnings per share	21		
Basic earnings per share		2.17	1.16
Diluted earnings per share		2.17	1.16

The accompanying notes form an integral part of the financial statements

As per our report of even date attached

For M/s B N Misra & Co

Chartered Accountants

(FRN No. 321095E)

For and on behalf of the board

BALA VENCKAT KUTTI

Chairman

DIN - 00765036

KANNAPPAN V

Chief Financial Officer

V Natarajan

Partner

M.No. 204900

UDIN: 26204900UWFRGT8269

DINAKAR K K

Company Secretary

ALICE CHHIKARA

Chief Executive Officer

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Place : Chennai

Date : 06.05.2026

Indus Finance Limited
Statement of cash flows for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit before Taxation	243.62	135.42
Add / Less : Non cash & Non - operating items		
Depreciation and amortisation expense	4.62	3.37
Interest Paid	287.59	180.42
Bad Debts	171.47	-
Deferred Depreciation	48.06	48.06
(Profit) / Loss on Sale of Investments	-476.83	-208.05
Net gain / loss in fair value of derivative financial instruments	-46.05	23.19
Operating profit before working capital changes	232.48	182.41
Change in operating assets and liabilities		
Loans	-422.82	853.39
Other financial assets	47.69	20.22
Other financial liabilities	-10.14	23.51
Other non-financial assets	-120.37	-93.75
Cash used in operations	-273.15	985.79
Income taxes paid (net of refunds)	-19.26	-
NET CASH USED IN OPERATING ACTIVITIES (A)	-253.89	985.79
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment and intangible assets	0.63	-
(Increase)/ decrease in Financials Assets Investments	-996.66	-436.28
NET CASH GENERATED FROM / (USED IN) INVESTING ACTIVITIES [B]	-996.04	-436.28
CASH FLOW FROM FINANCING ACTIVITIES		
Repayment / (Proceeds) from borrowings (other than debt securities)	1,207.41	-586.46
Dividend Paid	46.29	27.77
NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES [C]	1,253.70	-558.68
Net decrease in cash and cash equivalents (A+B+C)	3.76	-9.18
Cash and cash equivalents at the beginning of the financial year	7.59	16.76
Cash and cash equivalents at end of the year	11.36	7.59
Notes:		
1. The above cash flow statement has been prepared under indirect method prescribed in Ind AS 7 "Cash Flow Statements".		
2. Components of cash and cash equivalents		
Balances with banks		
- in current accounts	11.36	5.09
Cash on hand	-	2.50
	11.36	7.59

For and on behalf of the board

As per our report of even date attached

For M/s B N Misra & Co

Chartered Accountants

(FRN No. 321095E)

BALA VENCKAT KUTTI

Chairman

DIN - 00765036

KANNAPPAN V

Chief Financial Officer

V Natarajan

Partner

M.No. 204900

UDIN: 26204900UWFRGT8269

DINAKAR K K

Company Secretary

ALICE CHHIKARA

Chief Executive Officer

Place : Chennai
Date : 06.05.2026

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Indus Finance Limited

Notes to Financial Statements for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	As at March 31, 2026	As at March 31, 2025
3 Cash and Cash Equivalents		
Cash on Hand	-	2.50
Balance with banks in current accounts	11.36	5.09
	11.36	7.59
4 Loans		
A] Loans		
- Amortised Cost		
Business loans	1,173.82	1,706.63
Loan against security	1,375.98	1,083.91
Personal loans	9.98	20.59
Total [Gross]	2,559.78	2,811.13
Less: Impairment loss allowance	(66.82)	(112.88)
Total [Net]	2,492.96	2,698.25
B] Secured by tangible assets	1,375.98	1,083.91
Unsecured	1,183.80	1,727.22
Total [Gross]	2,559.78	2,811.13
Less: Impairment loss allowance	(66.82)	(112.88)
Total [Net]	2,492.96	2,698.25
C]		
i) Loans in India		
Public Sector	-	-
Others	2,559.78	2,811.13
Total [Gross]	2,559.78	2,811.13
Less: Impairment loss allowance	(66.82)	(112.88)
Total [Net] - c(i)	2,492.96	2,698.25
ii) Loans outside India		
Public Sector	-	-
Others	-	-
Total [Gross]	-	-
Less: Impairment loss allowance	-	-
Total [Net] - c(ii)	-	-
Total [Net] - c(i+ii)	2,492.96	2,698.25

Indus Finance Limited
Notes to Financial Statements for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

5 Investments

Investments	As at March 31, 2026					As at March 31, 2025						
	Amortised cost	Through OCI	At Fair Value Through profit & loss	Sub-total	Others (at cost)	Total	Amortised cost	Through OCI	At Fair Value Through profit & loss	Sub-total	Others (at cost)	Total
Units of Mutual Funds	-	-	-	-	-	-	-	-	-	-	-	-
Debt Securities -												
(Key Man Insurance Policy			-	-		-			519.84	519.84		519.84
Equity instruments of other entities -												
a] Associates												
i) Indowind Energy Limited			164.86	164.86		164.86			381.01	381.01	-	381.01
b] Others												
Union Bank of India			4.85	4.85		4.85			3.73	3.73	-	3.73
ICICI Bank Ltd.,			16.97	16.97		16.97			18.99	18.99	-	18.99
IDBI Ltd.,			3.05	3.05		3.05			3.85	3.85	-	3.85
ITC Ltd.,			3.02	3.02		3.02			4.30	4.30	-	4.30
Reliance Industries Ltd.,			2.69	2.69		2.69			2.55	2.55	-	2.55
Axis Bank Ltd			0.12	0.12		0.12			0.11	0.11	-	0.11
Picture House media Ltd			0.03	0.03		0.03						
Total - Gross [A]	-		195.59	195.59	-	195.59	-	-	934.38	934.38	-	934.38
i] Investment outside India												
ii] Investment in India	-		195.59	195.59	-	195.59	-	-	934.38	934.38	-	934.38
Total - Gross [A]	-		195.59	195.59	-	195.59	-	-	934.38	934.38	-	934.38
Less: Allowance for impairment loss [C]												
Total - Net D [A-C]	-		195.59	195.59	-	195.59	-	-	934.38	934.38	-	934.38

Indus Finance Limited

Notes to Financial Statements for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	As at March 31, 2026	As at March 31, 2025		
6 Other Financial Assets				
Security Deposit	28.88	49.19		
Others Advances	100.55	0.05		
Others Receivables	-	32.49		
	129.43	81.73		
7 Deferred Tax Asset / (Liability)				
	Balance as at April 01, 2025	Charges / (Credit) to profit & loss	Charges / (Credit) to OCI	Balance as at March 31, 2026
Tax Effect of items constituting deferred tax				
Application of EIR on financial assets	(133.64)	-	56.93	(76.71)
Others	145.28	-		145.28
	11.64	-	56.93	68.57
9 Other non-financial assets				
GST Input Credit	4.75	1.37		
Income Tax	47.04	73.59		
Staff Advance	8.17	8.29		
Prepaid Expenses		0.61		
Other Non Financials assets		0.34		
Deferred Depreciation	480.65	528.71		
	540.61	612.91		

Indus Finance Limited

Notes to Financial Statements for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

8 Property, plant and equipment

Particulars	Tangible Assets				
	Plant & Machinery	Vehicles	Office Equipment	Computers & Accessories	Total
Cost or deemed cost (gross carrying amount)					
Balance at April 1, 2024	-	-	28.08		28.08
Additions					-
Deduction / Adjustments		-			-
Balance at March 31, 2025	-	-	28.08	-	28.08
Balance at April 01, 2025	-	-	28.08	-	28.08
Additions				0.63	0.63
Deduction / Adjustments					-
Balance at March 31, 2026	-	-	28.08	0.63	28.70
Accumulated Depreciation					
Balance at April 1, 2024	-	-	9.49		9.49
Charge for the year		-	3.37		3.37
Deduction / Adjustments		-			-
Balance at March 31, 2025	-	-	12.86	-	12.86
Balance at April 01, 2025	-	-	12.86	-	12.86
Charge for the year			4.42	0.20	4.62
Deduction / Adjustments					-
Balance at March 31, 2026	-	-	17.27	0.20	17.47
Carrying amount (net)					
As at March 31, 2025	-	-	15.22	-	15.22
As at March 31, 2026	-	-	10.80	0.43	11.23

Indus Finance Limited
Notes to Financial Statements for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	As at March 31, 2026	As at March 31, 2025		
10 Borrowings [Other Than Debt Securities]				
a) Term loans				
i) Secured -				
- At Amortised Cost				
- from LIC of India	-	535.98		
ii) Unsecured -		-		
b) Loans from related parties				
Unsecured -				
- At Amortised Cost				
Associates Companies	1,107.24	1,491.07		
Total	1,107.24	2,027.05		
Borrowings in India	1,107.24	2,027.05		
Borrowings outside India	-	-		
Total	1,107.24	2,027.05		
Particulars / Terms				
LIC of India				
Secured against the key man policy	-	535.98		
Details of term loans [Secured]				
Repayable on maturity :				
Maturing between 1 year to 3 years	-	535.98		
Maturing between 3 year to 5 years	-	535.98		
11 Other Financial liabilities				
Salary Payable	11.31	7.78		
Expense Payable	6.81	0.21		
	18.13	7.99		
12 Capital				
Authorised Share Capital				
1,80,00,000 Equity shares of Rs. 10 each	1,800.00	1,800.00		
	1,800.00	1,800.00		
Issued Share Capital				
92,58,300 Equity shares of Rs. 10 each	925.83	925.83		
	925.83	925.83		
Subscribed and fully paid up share capital				
92,58,300 Equity shares of Rs. 10 each	925.83	925.83		
	925.83	925.83		
Notes:				
(a) Reconciliation of number of equity shares subscribed				
Balance as at the beginning of the year	92,58,300	92,58,300		
Add: Issued during the year	-	-		
Balance at the end of the year	92,58,300	92,58,300		
(b) Shares issued for consideration other than cash				
There are no shares which have been issued for consideration other than cash during the last 5 years.				
(c) Shareholders holding more than 5% of the total share capital				
Name of the share holder	March 31, 2026	March 31, 2025		
	No of shares	No of shares		
Bala Venckat Kutti	14,58,512	14,58,512		
Bala Venckat Kutti - HUF	7,80,000	7,80,000		
Soura Investments Holdings Private Limited	27,00,495	27,00,495		
Loyal Credit and Investments Limited	11,33,800	11,33,800		
K B Prathadevi	7,83,600	7,83,600		
Commendam Investments Pvt Ltd	7,32,085	7,21,806		
	15.75%	15.75%		
	8.42%	8.42%		
	29.17%	29.17%		
	12.25%	12.25%		
	8.46%	8.46%		
	7.91%	7.80%		
(d) Rights, preferences and restrictions in respect of equity shares issued by the Company				
The company has only one class of equity shares having a par value of Rs.10 each. All the equity shares of the company having par value of Rs.10/- rank pari-passu in all respects including voting rights and entitlement to dividend.				
(e) Disclosure of share holding of promoters				
Disclosure of share holding of promoters as at March 31, 2026				
S.No	Promoter Name	As at March 31, 2026	As at March 31, 2025	% Change during the
		No. of	% of	
		No. of shares	% of	
1	Bala Venckat Kutti	14,58,512	15.75%	-
		69,23,927	74.79%	-
13 Other Equity				
a Capital Reserve		18.54		18.54
b Statutory Reserve		231.43		191.31
c Retained earnings		1,064.63		950.42
d Impairment Reserve		70.17		70.17
e Equity Instruments through OCI		(13.47)		148.56
Total		1,371.31		1,379.01
a) Capital reserve				
Balance at the beginning of the year		18.54		18.54
Additions/ (deductions) during the year		-		-
Balance at the end of the year		18.54		18.54
b) Statutory Reserves as per Section 45-1C of the RBI Act, 1934				
Balance at the beginning of the year		191.31		169.75
Deductions/Adjustments during the year		40.12		21.56
Balance at the end of the year		231.43		191.31
c) Retained earnings				
Balance at the beginning of the year		950.42		891.96
Net profit for the period		200.62		107.80
Transfers to Statutory Reserves		(40.12)		(21.56)
Provision For Tax		-		-
Dividend on Shares		(46.29)		(27.77)
Deferred Tax Adjustments		-		-
Ind AS adjustments		-		-
Balance at the end of the year		1,064.63		950.42
d) Impairment Reserve				
Balance at the beginning of the year		70.17		70.17
Balance at the end of the year		70.17		70.17
e) Equity Instruments through OCI				
Balance at the beginning of the year		148.56		326.61
Net profit for the period		(162.03)		(178.05)
Transfers to Statutory Reserves		-		-
Ind AS adjustments		-		-
Balance at the end of the year		(13.47)		148.56

Indus Finance Limited

Notes to Financial Statements for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	For the year ended March 31, 2026	For the year ended March 31, 2025
15 Interest Income		
- Amortised Cost		
Interest on loans	400.02	339.51
	400.02	339.51
16 Finance Cost		
Interest Paid	287.59	180.42
	287.59	180.42
17 Impairment on financial instruments		
Loans	(46.05)	23.19
	(46.05)	23.19
18 Employee benefits expense		
Salaries and wages	104.49	90.96
Gratuity Paid	5.30	
Staff Welfare Expenses	3.04	5.56
	112.83	96.52
19 Depreciation and amortisation expense		
Depreciation on property, plant and equipment	4.62	3.37
	4.62	3.37
20 Other expenses		
Advertisement & publicity expenses	2.43	3.33
Bank Charges	0.03	0.02
Bad Debts	171.47	-
Business promotion	0.49	5.38
Communication	1.60	1.58
GST tax paid	2.53	-
Insurance charges	1.83	0.90
Legal & professional charges	28.51	32.16
Miscellaneous expenses	2.25	4.15
Payments to auditors (refer note below)	2.10	2.10
Power & fuel	2.10	2.22
Printing and stationery	0.79	1.08
Rates and taxes	-	3.15
Rent Paid	13.65	12.83
Repairs & maintenance	1.07	2.45
Sitting fee	1.70	1.60
Travelling and conveyance	6.79	19.33
	239.32	92.27
Payment to auditors		
Statutory Audit Fees	1.50	1.50
For Other Matters	0.60	0.60
	2.10	2.10
*		
21 Earnings per share		
Profit for the year	200.62	107.80
Weighted average number of ordinary shares outstanding	92,58,300	92,58,300
Basic earnings per share (Rs)	2.17	1.16
Diluted earnings per share (Rs)	2.17	1.16

Indus Finance Limited

Statement of Changes in Equity for the year ended March 31, 2026

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

(A) Equity Share Capital

Balance at the beginning of April 1, 2024	925.83
Changes in equity share capital during the year	-
Balance at the end of March 31, 2025	925.83
Changes in equity share capital during the year	-
Balance at the end of March 31, 2026	925.83

(B) Other Equity

Particulars	Attributable to the owners of the Company					Items of OCI Equity Instruments through OCI	Total
	General Reserve	Capital Reserve	Statutory Reserves as per Section 45-IC of the RBI Act, 1934	Retained Earnings	Impairment Reserve		
Balance as at April 1, 2024	-	18.54	169.75	891.96	70.17	326.61	1,477.03
Additions/ (deductions) during the year			21.56	107.80		(178.05)	(48.69)
Transfer to Statutory Reserves				(21.56)			(21.56)
Other Adjustments							-
Dividend Paid				(27.77)			(27.77)
Total Comprehensive Income for the year							-
Balance as at March 31, 2025	-	18.54	191.31	950.42	70.17	148.56	1,379.01
Balance as at April 1, 2025	-	18.54	191.31	950.42	70.17	148.56	1,379.01
Additions/ (deductions) during the year			40.12	200.62		(162.03)	78.72
Transfer to Statutory Reserves				(40.12)			(40.12)
Other Adjustments							-
Dividend Paid				(46.29)			(46.29)
Total Comprehensive Income for the year							-
Balance as at March 31, 2026	-	18.54	231.43	1,064.63	70.17	(13.47)	1,371.31

The accompanying notes form an integral part of the financial statements

For and on behalf of the board

As per our Report of even date attached

For M/s B N Misra & Co

Chartered Accountants

(FRN No. 321095E)

BALA VENCKAT KUTTI

Chairman

DIN - 00765036

KANNAPPAN V

Chief Financial Officer

V Natarajan

Partner

M.No. 204900

UDIN: 26204900UWFRGT8269

DINAKAR K K

Company Secretary

ALICE CHHIKARA

Chief Executive Officer

Place : Chennai

Date : 06.05.2026

Indus Finance Limited
Notes to Financial Statements for the year ended March 31, 2026

1 Company Information

The company was incorporated as a private limited company on 11th March 1992 and was converted into public limited company U/s 44 of the Companies Act, 1956 on 29th March, 1994. The object of the company is to carry on business as "Non - Banking Finance Company". The Registered Office of the Company is located at Kothari building, 4th Floor, No.114, Mahatama Gandhi Salai, Nungambakkam, Chennai - 600 034. The Company has been registered with Reserve Bank of India as "Non - Banking Finance Company" on 5th May 1998 vide Registration No. B-07-00068.

2 Summary Of Significant Accounting Policies

2.1 Statement of compliance and basis for preparation and presentation of financial statements

These standalone or separate financial statements of the Company have been prepared in accordance with the Indian Accounting Standards as per the Companies (Indian Accounting Standards) Rules 2015 as amended and notified under Section 133 of the Companies Act, 2013 ("the Act"), in conformity with the accounting principles generally accepted in India and other relevant provisions of the Act. Any application guidance/ clarifications/ directions issued by RBI or other regulators are implemented as and when they are issued/ applicable.

2.2 Functional and presentation currency

These financial statements are presented in Indian Rupees ('INR' or 'Rs.') which is also the Company's functional currency. All amounts are rounded-off to the nearest lakhs, unless otherwise indicated.

2.3 Basis of measurement

The financial statements have been prepared on the historical cost basis except for certain financial instruments which are measured at fair values.

2.4 Measurement of fair values

A number of Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities. The Company has established policies and procedures with respect to the measurement of fair values. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

2.5 Use of estimates and judgements and Estimation uncertainty

In preparing these financial statements, management has made judgements, estimates for the year ended 31 March 2023 and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income, expenses and the disclosures of contingent assets and liabilities. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were issued. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Following are areas that involved a higher degree of estimate and judgement or complexity in determining the carrying amount of some assets and liabilities.

Impairment of Financial Assets

The measurement of impairment losses on loan assets and commitments, requires judgement, in estimating the amount and timing of future cash flows and recoverability of collateral values while determining the impairment losses and assessing a significant increase in credit risk.

The Company's Expected Credit Loss (ECL) calculation is the output of a complex model with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL model that are considered accounting judgements and estimates include:

- The Company's criteria for assessing if there has been a significant increase in credit risk
- The segmentation of financial assets when their ECL is assessed on a collective basis
- Development of ECL model, including the various formulae and the choice of inputs
- Selection of forward-looking macroeconomic scenarios and their probability weightings, to derive the economic inputs into the ECL model
- It has been the Company's policy to regularly review its model in the context of actual loss experience and adjust when necessary

The company adopts the policy of taking atleast 200% of loan amount as security value. Normally the same is ascertained with prevailing guideline value and the present market rate as per the latest registration in the locality. In the case of large property, company obtain valuation report from a approved valuer from the locality.

Indus Finance Limited
Notes to Financial Statements for the year ended March 31, 2026

Provisions and other contingent liabilities

The reliable measure of the estimates and judgements pertaining to litigations and the regulatory proceedings in the ordinary course of the Company's business are disclosed as contingent liabilities. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Company and that are believed to be reasonable under the circumstances.

2.6 Revenue recognition:

Recognition of interest income on loans

Interest income is recognised at the rate sanctioned in accordance with the loan agreement on the outstanding balance of the loan in proportion to the time period for which the loan was outstanding.

Dividend, bonus and income on investments:

- Dividends are recognised in Statement of profit and loss only as and when receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.
- In the case of keyman insurance policies, bonus is recognised in statement of profit and loss only on yearly basis.
- Income from investments is recognised when it is certain that the economic benefits will flow to the Company and the amount of income can be measured reliably.

2.7 Property, Plant and Equipments (PPE)

PPE are stated at cost of acquisition (including incidental expenses), less accumulated depreciation and accumulated impairment loss, if any.

The carrying amount of an item of property, plant and equipment shall be derecognised: (a) on disposal; or (b) when no future economic benefits are expected from its use or disposal.

The gain or loss arising from the derecognition of an item of property, plant and equipment shall be included in profit or loss when the item is derecognised (unless Ind AS 17 requires otherwise on a sale and leaseback). Gains shall not be classified as revenue.

Depreciation on PPE is provided on straight-line basis in accordance with the useful life specified in Schedule II to the Companies Act, 2013 on a pro-rata basis.

2.8 Investments in subsidiaries and associates

Investments in subsidiaries and associate are measured at cost, if any.

2.9 Financial instruments :

a] Recognition and initial measurement -

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in Statement of profit and loss.

b] Classification and Subsequent measurement of financial assets-

On initial recognition, a financial asset is classified as measured at - Amortised cost; - FVOCI - equity instruments; - FVTPL

Amortised cost -

The Company's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios being the level at which they are managed. The financial asset is held with the objective to hold financial asset in order to collect contractual cash flows as per the contractual terms that give rise on specified dates to cash flows that are solely payment of principal and interest (SPPI) on the principal amount outstanding. Accordingly, the Company measures Bank balances, Loans, Trade receivables and other financial instruments at amortised cost.

FVOCI - equity instruments -

The Company subsequently measures all equity investments at fair value through profit or loss, unless the Company's management has elected to classify irrevocably some of its equity instruments at FVOCI, when such instruments meet

Indus Finance Limited
Notes to Financial Statements for the year ended March 31, 2026

the definition of Equity under Ind AS 32 Financial Instruments and are not held for trading. Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets. All financial assets not classified as measured at amortised cost or FVOCI are measured at FVTPL.

Subsequent measurement of financial assets

For equity investments, the Company makes an election on an instrument-by-instrument basis to designate equity investments as measured at FVOCI. These elected investments are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the reserves. The cumulative gain or loss is not reclassified to Statement of profit and loss on disposal of the investments. These investments in equity are not held for trading. Instead, they are held for strategic purpose. Dividend income received on such equity investments are recognised in Statement of profit and loss.

Equity investments that are not designated as measured at FVOCI are designated as measured at FVTPL and subsequent changes in fair value are recognised in Statement of profit and loss.

Financial assets at FVTPL are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in Statement of profit and loss.

c] Financial liabilities and equity instruments

Classification as debt or equity -

Debt and equity instruments issued by the Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments -

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by Company are recognised at the proceeds received. Transaction costs of an equity transaction are recognised as a deduction from equity.

Financial liabilities -

Financial liabilities are classified as measured at cost. Other financial liabilities are subsequently measured at cost. Interest expense and foreign exchange gains and losses are recognised in Statement of profit and loss. Any gain or loss on derecognition is also recognised in Statement of profit and loss.

d] Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

e] Impairment of financial instruments

Equity instruments are not subject to impairment under Ind AS 109.

The Company recognises lifetime expected credit losses (ECL) when there has been a significant increase in credit risk since initial recognition and when the financial instrument is credit impaired. If the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12 month ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition. 12month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

When determining whether credit risk of a financial asset has increased significantly since initial recognition and when estimating expected credit losses, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, including on historical experience and forward-looking information. (refer note 15)

f] Write offs -

The gross carrying amount of a financial asset is written off when there is no realistic prospect of further recovery. This is generally the case when the Company determines that the debtor/borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in Statement of profit and loss.

2.10 Employee benefits:

The Company has not formulated any policy for employee benefits, including Provident Fund, ESI or Gratuity.

2.11 Finance costs :

Indus Finance Limited
Notes to Financial Statements for the year ended March 31, 2026

Finance costs include interest expense computed by applying the contracted interest rate on respective loans. Finance costs are charged to the Statement of profit and loss.

2.12 Taxation - Current and deferred tax:

Income tax expense comprises of current tax and deferred tax. It is recognised in Statement of profit and loss except to the extent that it relates to an item recognised directly in equity or in other comprehensive income.

a] Current tax :

Current tax comprises amount of tax payable in respect of the taxable income or loss for the year determined in accordance with Income Tax Act, 1961 and any adjustment to the tax payable or receivable in respect of previous years. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

b] Deferred tax :

Deferred tax assets and liabilities are recognized for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases. Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequence that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary difference could be utilized. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

2.13 Provisions :

Provisions are recognised when there is a present obligation as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

2.14 Cash and cash equivalents:

Cash and cash equivalents in the balance sheet comprise cash on hand, cheques and drafts on hand, balance with banks in current accounts and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of change in value.

2.15 Earnings Per Share :

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the Company's earnings per share is the net profit for the period after deducting preference dividends and any attributable tax thereto for the period, if any. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, sub-division of shares etc. that have changed the number of equity shares outstanding, without a corresponding change in resources. For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders is divided by the weighted average number of equity shares outstanding during the period, considered for deriving basic earnings per share and weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

22 Asset Classification as per RBI Norms

Particulars	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms	Difference between Ind AS 109 provisions and IRACP norms
Performing Assets						
Standard	Stage - 1	2,165.67	50.06	2,115.62	5.41	44.64
	Stage - 2	-	-	-	-	-
Sub Total		2,165.67	50.06	2,115.62	5.41	44.64
Non-Performing Assets (NPA)						
Substandard	Stage-3			-	-	-
Doubtful						
- up to 1 year	Stage-3	386.03	8.69	377.34	96.51	(87.82)
- 1 to 3 years	Stage-3			-	-	-
more than 3 years	Stage-3	8.08	8.08	-	8.08	-
Subtotal for doubtful		394.11	16.77	377.34	104.59	(87.82)
loss	Stage-3	-	-	-	-	-
Subtotal of NPA		394.11	16.77	377.34	104.59	(87.82)
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage-1	-	-	-	-	-
	Stage-2	-	-	-	-	-
	Stage-3	-	-	-	-	-
Subtotal		-	-	-	-	-
Total	Stage-1	2,165.67	50.06	2,115.62	5.41	44.64
	Stage-2	-	-	-	-	-
	Stage-3	394.11	16.77	377.34	104.59	(87.82)
	Total	2,559.78	66.82	2,492.96	110.00	(43.18)

23 Disclosure as required by Indian Accounting Standard (Ind AS) – 24 on “Related Party Disclosures” notified under the Companies (Indian Accounting Standard) Rules, 2015:

a) List of parties having significant influence

Holding company	The Company does not have any holding company
Associates	Indowind Energy Limited Loyal Credit and Investments Limited Indus Capital Private Limited Everon Power Limited Bekae Properties Private Limited Soura Capital Private limited Soura Investments Holdings Private Limited Kishore Electro Infra Private limited Quantam Limited
Key management personnel	Bala Venckat Kutti - (Chairman) Alice Chhikara - (Chief Executive Officer) Kanappan V - (Chief Finance Officer) K K Dinakar - (Company Secretary)

b) Transaction with related parties:

Name of the related party and nature of relation:	Nature of Transaction	2026		2025	
		Transaction value	Outstanding amounts carried in Balance Sheet	Transaction value	Outstanding amounts carried in Balance Sheet
a) Indowind Energy Limited	Investment in Equity Shares	-	208.55	-1.34	208.55
	Loans provided	6.00	-	95.00	391.20
	Loan settled	397.20	-	103.48	391.20
	Interest Income (NET)	108.10	-	96.37	-
b) Bekae Properties Pvt Limited	Security Deposit	-	25.00	-	25.00
	Rent Paid	12.90	-	12.00	-
	Power & Fuel	2.91	-	3.19	-
e) Quantum Limited	Investment in Equity Shares	-	-	-93.98	-
f) Soura Investments Holdings Private Limited	Loans taken	-	-	52.00	52.00
	Loan repaid	10.00	42.00	-	-
g) Everon Power Private Limited	Sale of Shares	-	-	93.98	-
	Reimbursement of Expense	-	-	-	-
h) Kishore Electro Infra Private limited	Loans provided	-	-	791.07	990.32
	Loan settled	29.96	960.36	117.36	990.32
	Interest Income	106.99	-	70.93	-
i) Loyal Credit and Investments Limited	Loans taken	880.90	116.00	319.25	188.25
	Loan repaid	953.15	116.00	131.00	188.25
	Consultancy Charges Receivable	25.00	-	-	25.00
	Consultancy Charges	-	-	25.00	-
	Receivable towards sale of Investments	-	-	-32.49	-
j) Soura Capital Private limited	Profit on Sale of Shares Receivable	25.76	-	25.76	25.76
k) Indus Capital Private Limited	Loans taken	595.00	949.24	1,046.98	1,250.82
	Loan repaid	896.58	949.24	827.48	1,250.82
	Interest Paid	210.46	-	140.80	-

c) Key management personnel (KMP) and their relatives

a) Bala Venckat Kutti	Remuneration	56.08	3.50	36.03	3.00
b) Kandallu Shyamsundar Rajaram	Sitting Fees	-	-	0.10	-
c) Kanagasabapathy Vasuki Balasubramaniam Kodumudi	Sitting Fees	0.70	-	0.75	-
d) Kannappan Vellaiyappan	Remuneration	11.58	1.12	11.70	1.00
	Advance taken	-	-	3.00	4.45
	Advance repaid	0.60	3.85	0.60	4.45
e) Nanchar Bhaskara Chakker	Remuneration	-	-	17.10	1.41
	Sitting Fees	0.30	-	-	-
f) Dinakar K K	Remuneration	6.01	0.48	8.96	0.48
g) Vineet Niranjana Jagtap	Sitting Fees	0.70	-	0.75	-
h) Alice Chhikara	Professional Fees	2.29	-	7.50	(22.50)
	Remuneration	12.55	1.02	-	-

24

Disclosures pursuant to paragraph 13 of Non-Banking Financials (Non Accepting or Holding) Companies Prudential Norms (Reserve Bank) Directions, 2007

	Particulars	Amount outstanding	Amount Overdue
LIABILITIES SIDE:			
1	Loans and Advances availed by the Non-banking financial company inclusive of interest accrued thereon but not paid	1,107.24	-
a	Debentures:		
	Secured	-	-
	Unsecured	-	-
	(Other than falling within the meaning of public deposits*)		
b	Deferred Credits	-	-
c	Term Loans	-	-
d	Inter-Corporate Loans and Borrowing	1,107.24	-
e	Commercial Paper	-	-
f	LIC of India (Secured Against Keyman Insurance)	-	-
ASSET SIDE:			
2	Break-up of Loans and Advances including bills receivable		
	Secured	1,375.98	-
	Unsecured	1,183.80	-
3	Break up of Leased Assets and stocks on hire and other assets counting towards AFC activities		
i)	Lease assets including lease rentals under sundry debtors:		
a)	Financial Lease	-	-
b)	Operating lease	-	-
ii)	Stock on hire including hire chargee under aundry Debtors:		
a)	Asset on Hire	-	-
b)	Reposessed Assets	-	-
iii)	Other loans counting towards AFC Activities:		
a)	Loans where assets have been reposessed	-	-
b)	Loans other than (a) above	-	-
3	Breakup of Investments:		
	Current Investments:		
1	Quoted:		
i)	Shares:		
	a) Equity Shares	-	-
	b) Preference Shares	-	-
ii)	Debentures and Bonds	-	-
iii)	Units of Mutual funds	-	-
iv)	Government Securities	-	-
v)	Others (Please Specify)	-	-
2	Unquoted:		
i)	Shares:		
	a) Equity Shares	-	-
	b) Preference Shares	-	-
ii)	Debentures and Bonds	-	-
iii)	Units of Mutual funds	-	-
iv)	Government Securities	-	-
v)	Others (Please Specify)	-	-
	Long Term Investments:		

1	Quoted:		
i)	Shares:		
	a) Equity Shares	195.59	
	b) Preference Shares	-	
ii)	Debentures and Bonds	-	
iii)	Units of Mutual funds	-	
iv)	Government Securities	-	
v)	Others (Please Specify)	-	
2	Unquoted:		
i)	Shares:		
	a) Equity Shares	-	-
	b) Preference Shares	-	-
ii)	Debentures and Bonds	-	-
iii)	Units of Mutual funds	-	-
iv)	Government Securities	-	-
v)	KeyMan Insurance Policy	-	-
4	Borrower group-wise classification of asset financed as in (2) and (3) above:		
	Category	Amount Net of Provisions	
		Secured	Unsecured Total
1	Related Parties**		
a)	Subsidiaries	-	-
b)	Companies in the same group	-	960.36
c)	Other related parties	-	-
2	Other Than Related Parties	1,375.98	223.44
			1,599.42
5	Investor group-wise classification of all investments (Current and long term) in chares and securities (both quoted & unquoted) :		
	Category	Market value / Break up of fair value or NAV	Book Value (Net of Provisions)
1	Related Parties**		-
a)	Subsidiaries		-
b)	Companies in the same group	164.86	208.55
c)	Other related parties	-	-
2	Other Than Related Parties	30.73	7.07
** As per Accounting Standard of ICAI			

6	Other Information	
	Particulars	Amount
i)	Gross Non-Performing Assets	
	a) Related Parties	-
	b) Other than Related Parties	394.11
ii)	Net Non-Performing Assets	
	a) Related Parties	-
	b) Other than Related Parties	377.34
iii)	Assets acquired in satisfaction of debt	-

25 Capital Management

The primary objective of the Company’s capital management policy is to ensure that the Company complies with externally imposed capital requirements and maintains strong credit ratings and healthy capital ratios in order to support its business and to maximize shareholder value.

The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions and requirements of the financial covenants. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend payment to shareholders, return capital to shareholders or issue capital securities. No changes have been made to the objectives, policies and processes from the previous years. However, they are under constant review by the Board.

Ratio	Current Year	Previous Year
Capital to risk-weighted assets ratio (CRAR)	66.96%	52.98%
Tier I CRAR	65.54%	51.60%
Tier II CRAR	1.43%	1.39%
Liquidity Ratio	0.63	0.95

Regulatory capital consists of Tier1 capital which comprises share capital, share premium, and retained earnings including current year profit less accrued dividends. Certain adjustments are made to Ind AS–based results and reserves, as prescribed by the Reserve Bank of India. The other component of regulatory capital is Tier 2 capital instruments.

26 Additional Regulatory Disclosures As Per Schedule Iii Of Companies Act, 2013

- 1 No immovable property are held in the name of the company
- 2 The Company does not have any investment property.
- 3 As per the Company's accounting policy, Property, Plant and Equipment (including Right of Use Assets) and intangible assets are carried at historical cost (less accumulated depreciation & impairment, if any), hence the revaluation related disclosures required as per Additional Regulatory Information of Schedule III (revised) to the Companies Act, is not applicable
- 4 The Company has not granted Loans or Advances to promoters, Directors, KMPs and the related parties (As per Companies Act, 2013) without specifying any terms or period of repayments.

Type of Borrower	Amount of loan or advance in the nature of loan outstanding (Rs. Lakhs)	Perctange to the Total Loan or advances in the nature of loans
Promotors		
Directors		
KMPs	3.85	0.15%
Related Parties		

- 5 No proceedings have been initiated or pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.
- 6 The Company has no sanctioned facilities from banks on the basis of security of current assets. Hence, no periodic returns required to filed by the Company with such banks.
- 7 The Company has not been declared as a Wilful defaulter by any bank or financial institution or other lender in the financial years ended March 31, 2025 & March 31, 2024
- 8 There are no transactions with the Companies whose name are struck off under Section 248 of The Companies Act, 2013 or Section 560 of the Companies Act, 1956 during the year ended March 31, 2024.
- 9 All applicable cases where registration of charges or satisfaction is required to be filed with Registrar of Companies have been filed. No registration or satisfaction is pending for the year ended March 31, 2024.
- 10 No scheme of arrangement has been approved by the competent authority in terms of Section 230 to 237 of the Companies Act, 2013.
- 11 The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (ultimate beneficiaries) or

(b) provide any guarantee, security or the like to or on behalf of the ultimate beneficiary
- 12 The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

(b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries
- 13 The Company has not operated in any crypto currency or Virtual Currency transactions
- 14 During the year the Company has not disclosed or surrendered, any income other than the income recognised in the books of accounts in the tax assessments under Income Tax Act, 1961.
- 15 During the year the Company has claimed Depreciation of Rs. 3.37 Lakhs (Previous Year Rs. 3.08 Lakhs)
- 16 During the year the Company has paid to auditor Rs. 1.50 Lakhs (Previous Year Rs. 1.50 Lakhs) towards Statutory Audit, Rs. Nil (Previous Year Rs. 1.10 Lakhs) for other matters

25 Previous Year Figures

Previous year figures have been regrouped/reclassified/readjusted, wherever necessary, to conform to the current year's classification

The accompanying notes form an integral part of the financial statements		
For and on behalf of the board		As per our report of even date attached For M/s B N Misra & Co Chartered Accountants (FRN No. 321095E)
BALA VENCKAT KUTTI Chairman DIN - 00765036	KANNAPPAN V Chief Financial Officer	V Natarajan Partner M.No. 204900 UDIN: 26204900UWFRGT8269
DINAKAR K K Company Secretary	ALICE CHHIKARA Chief Executive Officer	Place : Chennai Date : 06.05.2026



THANK YOU

for your continued trust and support

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