



Indus Finance Ltd

CIN : L65191TN1992PLC022317
E-mail : contact@indusfinance.com

27th May, 2025

BSE LIMITED
The General Manager,
The Corporate Relation Department,
Phiroze Jeejoybhoy Tower,
44+ Floor, Dalal Street,
Mumbai — 400 001

Scrip Code: 531841

Dear Sir/Madam,

Outcome of the Board Meeting held on Tuesday, the 27th May, 2025

Pursuant to the Regulation 30 & 33 and other applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"), and in continuation to our intimation dated 22nd May, 2025 to Stock Exchanges for the Board Meeting held on Tuesday, 27th May, 2025, we wish to inform you that Board of Directors of the Company at its meeting held today, commenced at 4:20 P.M. [IST] and concluded at 4:40 P.M. [IST] , has, inter-alia, considered and approved the following:

1. Financial Results:

The Audited Financial Results for the quarter ended 31st March 2025 and for the financial year ended 31st March 2025 of the Company together with Reports of the Statutory Auditors were placed before the Board of Directors and were taken on record. (Annexed herewith as **Annexure - A**)

Pursuant to Regulation 33(3)(d) of the Listing Regulations read with Clause 4.1 the SEBI Circular No. CIR/CFD/CMD/56/2016 dated 27th May 2016, we hereby declare that the Statutory Auditors - M/s. B.N. Misra & Co. Chartered Accountants, have issued the Audit Report for the FY 2024-25 with unmodified opinion on the Audited Financial Results for the financial year ended 31st March 2025.

2. Dividend:

Board has recommended Final Dividend of Rs. 0.50 (Fifty Paise) per Equity Share of face value of Rs. 10 /- ,each fully paid-up, for the Financial Year 2024-25, subject to approval of shareholders of the Company in the ensuing Annual General Meeting.

3. 34th Annual General Meeting ("AGM") for Financial Year 2024-25

The Board of Directors has approved the Notice to the shareholders for the 34th Annual General Meeting. The 34th Annual General Meeting (AGM) of the Company is scheduled to be held on Wednesday 23rd July 2025 through Video Conferencing (VC) facility or Other Audio-Visual Means ('OAVM') and the Register of members will be closed from Thursday, the 17th July 2025 to 23rd July 2024 (Both days inclusive) for the purpose of AGM and determining the entitlement of the Members to the final dividend. Hence, the record date for the AGM and dividend is 11th July 2024.





4. Recommendation of Appointment of Secretarial Auditors:

On the recommendation of Audit Committee, the Board of Directors have recommended for the Shareholders' approval of the appointment of M/s. KRA & Associates, Practicing Company Secretaries as Secretarial Auditors of the Company for the term of five consecutive years commencing from FY 2025-26 to FY 2029-30 for conducting the secretarial audit of the company in accordance with applicable laws, in the ensuing Annual General Meeting of the Company.

5. Change in Designation of Mr. Bala Venkat Kutti from Executive Director to Managing Director:

On the recommendation of Nomination & Remuneration Committee, the Board of Directors have approved the Change in Designation of Mr. Bala V Kutti from Executive Director to Managing Director for a term of 5 consecutive years from 27th May 2025 to 26th May 2030, subject to the approval of shareholders in the ensuing AGM.

6. Re-appointment of Ms. KBK Vasuki as an Independent Director for the II term of 5 consecutive years:

On the recommendation of Nomination & Remuneration Committee, the Board of Directors have approved the re-appointment of Ms. KBK Vasuki as an Independent Director for the II term of 5 consecutive years i.e, from 29th July 2025 to 28th July 2030 subject to the approval of shareholders in the ensuing AGM.

7. Appointment of Ms. Alice Chhikara as Chief Executive Officer ("CEO") ["KMP"] of the Company

On the recommendation of Nomination & Remuneration Committee, the Board of Directors have approved the appointment of Ms. Alice Chhikara as Chief Executive Officer of the Company w.e.f. 27th May, 2025.

Disclosures required pursuant to Regulation 30 of SEBI LODR read with Clause 7, Para A of Part A of Schedule III to the said Regulation read with the SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024 with regard to the appointment are item No.3,4,5,6 are enclosed herewith as annexures **Annexure -B,C,D,E respectively**).

We would like to provide an affirmation that these Directors being appointed, are not debarred from holding the office of director by virtue of any SEBI order or any other such authority. This disclosure is in compliance to information as required pursuant to BSE Circular with ref. no. LIST/COMP/14/ 2018-19 and the NSE Circular with ref. no. NSE/CML/2018/24 dated 20.06.2018.

We request you to take on record the above compliance.

**Thanking you,
For Indus Finance Limited**

**K. K. Dinakar
Company Secretary & Compliance Officer**



Indus Finance Limited						
CIN No: L65191TN1992PLC022317						
Registered Office : Kothari Buildings,4Th Floor, 114,Mahatma Gandhi Salai,Nungambakkam, Chennai Tamil Nadu 600034 INDIA						
Website: www.indusfinance.in; Email : contact@indusfinance.in						
STATEMENT OF AUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED 31.03.2025						
Amount in Lakhs						
SI No	Particulars	Quarter ended			Year Ended	
		31.03.2025	31.12.2024	31.03.2024	31.03.2025	31.03.2024
		Audited	Unaudited	Audited	Audited	Audited
1	Income from Operations					
	(a) Interest Income *	(1.86)	150.96	47.97	339.51	199.59
	(b) Dividend Income	0.00	-	-	0.32	0.25
	(c) Net Gain on Fair Value Changes	2.97	-	-	-	-
	(d) Profit on Sale of Investments	100.80	-	128.82	208.05	130.47
	(e) Other Income	25.20	-	8.68	31.37	68.68
	Total Income	127.11	150.96	185.47	579.25	398.99
2	Expenses					
	a) Finance Costs	50.56	55.22	30.61	180.42	86.98
	b) Net Loss on Fair Value Changes	-	1.53	16.81	23.19	16.52
	c) Employee Benefits	25.80	24.69	24.09	96.52	87.12
	d) Depreciation and amortisation expense	0.85	0.84	1.06	3.37	3.37
	e) Other expenses	18.36	19.43	28.74	92.27	68.09
	Total Expenses	95.57	101.71	101.31	395.77	262.08
3	Profit before exceptional item and tax (1-2)	31.54	49.25	84.17	183.48	136.91
4	Exceptional item	12.02	36.04	48.06	48.06	48.06
5	Profit before tax (3-4)	19.52	13.21	36.11	135.42	88.85
6	Tax expense	15.27	-	13.86	31.77	13.86
7	Net profit for the period from continuing operations (5-6)	4.25	13.21	22.25	103.65	74.99
8	Profit / (Loss) from discontinued operations	-	-	-	-	-
9	Tax expense from discontinued operations	-	-	-	-	-
10	Profit / (Loss) from discontinued operations (After Tax)	-	-	-	-	-
11	Profit / (Loss) for the period (7+8)	4.25	13.21	22.25	103.65	74.99
12	Other comprehensive income , net of income tax					
	(a) (i) Items that will not be reclassified to profit or Loss - Remeasurement of Investment in Shares	(330.27)	45.98	(120.24)	(240.61)	406.31
	(ii) Income Tax relating to items that will not be reclassified to profit or Loss	85.87	(11.95)	31.26	62.56	(105.64)
	Subtotal (A)	(244.40)	34.02	(88.98)	(178.05)	300.67
	(b) (i) Items that will be reclassified to profit or Loss	-	-	-	-	-
	(ii) Income Tax relating to items that will not be reclassified to profit or Loss	-	-	-	-	-
	Subtotal (B)	-	-	-	-	-
	Other comprehensive income (A+B)	(244.40)	34.02	(88.98)	(178.05)	300.67
	TOTAL Comprehensive Income for the period (11+12) (Comprising Profit (Loss) and other Comprehensive Income for the period)	(240.14)	47.23	(66.73)	(74.40)	375.66
13	Earning per equity share (for continuing operation)					
	- Basic	0.05	0.14	0.24	1.12	0.81
	- Diluted	0.05	0.14	0.24	1.12	0.81

Indus Finance Limited**Balance Sheet as at March 31, 2025**

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	As at March 31, 2025	As at March 31, 2024
ASSETS		
Financial Assets		
Cash and cash equivalents	7.59	16.76
Loans	2,698.25	1,686.25
Investments	934.38	1,403.22
Other Financial assets	28.93	61.51
Total financial assets	3,669.15	3,167.74
Non-financial Assets		
Deferred tax Assets (Net)	11.64	-
Property, Plant and Equipment	15.22	18.58
Other non-financial assets	640.34	706.67
Total non-financial Assets	667.20	725.25
Total Assets	4,336.35	3,892.99
LIABILITIES AND EQUITY		
Financial Liabilities		
Borrowings (Other than Debt Securities)	2,000.05	1,400.96
Other financial liabilities	35.61	31.50
Total Financial Liabilities	2,035.66	1,432.46
Non-Financial Liabilities		
Deferred tax liabilities (Net)	-	50.92
Current tax liabilities (Net)	-	6.76
Total Non-Financial Liabilities	-	57.67
Total liabilities	2,035.66	1,490.13
EQUITY		
Equity Share capital	925.83	925.83
Other Equity	1,374.86	1,477.03
Total Equity	2,300.69	2,402.86
Total Liabilities and Equity	4,336.35	3,892.99

Indus Finance Limited**Statement of cash flows for the year ended March 31, 2025**

(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

Particulars	For the year ended March 31, 2025	For the year ended March 31, 2024
CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit before Taxation	135.42	88.85
Add / Less : Non cash & Non - operating items		
Depreciation and amortisation expense	51.43	51.44
Interest Paid	180.42	86.96
(Profit) / Loss on Sale of Investments	-208.05	-130.47
Insurance bonus	-	-
Net gain / loss in fair value of derivative financial instruments	23.19	16.52
Operating profit before working capital changes	47.00	24.45
Change in operating assets and liabilities		
Loans	988.81	1,105.60
Other financial assets	20.22	-2.48
Other financial liabilities	23.51	(18.43)
Other non-financial assets	-93.75	2.17
Cash used in operations	985.79	1,111.31
Income taxes paid (net of refunds)	-	-
NET CASH USED IN OPERATING ACTIVITIES (A)	985.79	1,111.31
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment and intangible assets	-	10.53
(Increase)/ decrease in Financials Assets Investments	-436.28	-205.32
NET CASH GENERATED FROM / (USED IN) INVESTING ACTIVITIES [B]	-436.28	-194.80
CASH FLOW FROM FINANCING ACTIVITIES		
Repayment / (Proceeds) from borrowings (other than debt securities)	-586.46	-904.60
Dividend Paid	27.77	-
NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES [C]	-558.68	-904.60
Net decrease in cash and cash equivalents (A+B+C)	-9.17	11.91
Cash and cash equivalents at the beginning of the financial year	16.76	4.86
Cash and cash equivalents at end of the year	7.59	16.76
Notes:		
1. The above cash flow statement has been prepared under indirect method prescribed in Ind AS 7 "Cash Flow Statements".		
2. Components of cash and cash equivalents		
Balances with banks		
- in current accounts	5.09	15.76
Cash on hand	2.50	1.00
	7.59	16.76



Indus Finance Ltd

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Notes:

- The above Audited Financial results for the quarter and financial year ended 31st March, 2025, as reviewed and recommended by the Audit committee, have been approved by the Board of Directors at their meeting held on Tuesday, the 27th May, 2025.
- The above Audited Financial Results for the quarter and financial year ended 31st March, 2025 are prepared in accordance with the Indian Accounting Standards as prescribed under Section 133 of the Companies Act, 2013 read with relevant Rules issued thereunder and in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- The figures for the quarter ended 31 March 2025 and 31 March 2024 are balancing figures between the annual audited figures in respect of the full financial years and the unaudited published year to-date figures up to the third quarter for respective years which were subject to limited review and there are no material adjustments made in the results for the quarter ended 31.03.2025 which pertains to earlier periods.
- The Company operates only one segment and figures for the previous period have been regrouped, wherever necessary, to conform to the current period classification.

For Indus Finance Limited

Bala Venkat Kutti

Chairman

(DIN: 00765036)

Date: 27-05-2025





Indus Finance Ltd

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27th May, 2025

BSE LIMITED
The General Manager,
The Corporate Relation Department,
Phiroze Jeejoybhoy Tower,
44+ Floor, Dalal Street,
Mumbai — 400 001

Scrip Code: 531841

Dear Sir/Madam,

Declaration under Regulation 33(3)(d) of the SEBI (Listing Obligations and Disclosure Requirements) 2015

In terms of Regulation 33(3)(d) of the SEBI (Listing Obligations and Disclosure Requirements) 2015, we hereby declare and confirm that the Company's Statutory Auditors M/s. BN Misra & Co Chartered Accountants, Chennai have issued an unmodified opinion in their Audit Reports on the Financial Results of the Company for the quarter and year ended 31st March, 2025.

We request you to kindly take on record the above compliance.

On behalf of INDUS FINANCE LIMITED

Date: 27/05/2025

Bala V Kutti
Chairman
(DIN :00765036)





Indus Finance Ltd

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E-mail : contact@indusfinance.com

27th May 2025

BSE LIMITED
The General Manager,
The Corporate Relation Department,
Phiroze Jeejoybhoy Tower,
44+ Floor, Dalal Street,
Mumbai — 400 001

Scrip Code: 531841

Dear Sir/Madam,

Annual Disclosure for the FY 2024-25- Not falling under the Large Corporate category

S.No.	Particulars	Details
1.	Name of the Company	Indus Finance Limited
2.	CIN	L65191TN1992PLC022317
3.	BSE Scrip	531841
4.	Financial Year	1 st April 2024 - 31 st March 2025
5.	Outstanding Qualified Borrowings at the start of the FY (₹ in Crores)	NIL
6.	Outstanding Qualified Borrowings at the end of the FY (₹ in Crores)	NIL
7.	Incremental borrowing done during the year (qualified borrowings) (₹ in Crores)	NIL
8.	Borrowings by way of issuance of debt securities during the year (₹ in Crores)	NIL
9.	Highest credit rating during the previous FY along with name of the CRA	-

We hereby confirm that Indus Finance Limited is not a "Large Corporate" as per the applicability criteria given under the SEBI operational Circular No. SEBI/HO/DDHS/P/CIR/2021/613 dated August 10, 2021 (Chapter XII Fund raising by issuance of debt securities by large corporate) & SEBI Circular No. SEBI/HO/DDHS/DDHSP0D1/P/CIR/2023/172 dated 19th October, 2023.

We request you to take on record the above compliance.

Thanking you,
For Indus Finance Limited

K. K. Dinakar
Company Secretary & Compliance Officer





INDEPENDENT AUDITORS' REPORT

To the Members of Indus Finance Limited

Report on the audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of **Indus Finance Limited** ("the Company"), which comprise the balance sheet as at 31 March 2025, the statement of Profit and Loss (including other comprehensive income), the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ('Ind AS') and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, its profit, total other comprehensive income/(expense), the changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.



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Head Office : 29, Maitri Vihar (Phase-II), Chandrasekharapur, Bhubaneswar - 751 023. Tel : 0674-2302776
GST No.: 21AABFB3203F1ZH PAN : AABFB3203F

Branches : Chennai • Mumbai • Kolkata • Delhi • Bhubaneswar • Bangalore • Hyderabad • Coimbatore



Key Audit Matters	How the matter was addressed in our audit
<p>Impairment of financial assets as on 31/03/2025 (Expected Credit Loss) (Refer note 4 of the financial statements)</p> <p>Ind AS 109 relating to "Financial Instruments" requires the company to provide for impairment of its financial assets using the expected credit loss (ECL) approach.</p> <p>The Company has recognized impairment loss allowance of Rs.112.88 lakhs as at 31 March 2025. This involves management's judgement in the calculation of impairment allowance which has a significant impact on the financial statements.</p> <p>Management is required to determine the expected credit loss that may occur over either a 12-month period or the remaining life of an asset, depending on the categorisation of the individual asset.</p> <p>The key areas of judgement include:</p> <ol style="list-style-type: none">1. Categorisation of loans in Stage 1, 2 and 3 based on identification of:<ol style="list-style-type: none">(a) exposures with significant increase in credit risk ('SICR') since their origination(b) Individually impaired / default exposures and(c) Valuation of the property provided as security2. Determination of Loss Given Default ('LGD') and Probability of Default ('PD') to calculate ECL based on standard value as adopted.3. The impact of different future macroeconomic conditions in the determination of ECL. <p>These judgements required the models to be reassessed including the impact of Covid -19 pandemic to measure the ECL. The extent to which the COVID-19 pandemic will impact the Company's current estimate of impairment loss allowances is dependent on future developments, which are highly uncertain at</p>	<p>Our audit procedures included the following:</p> <p>Read and assessed the company's accounting policies for impairment of financial assets and their compliance with Ind AS 109.</p> <ol style="list-style-type: none">1. Assessed the approach of the Company for categorisation of loans into various stages. Tested a sample of performing (stage 1) assets to assess whether any SICR or loss indicators were present requiring them to be classified under stage 2 or 3.2. Analysed the valuation reports of the property secured against the loans with respect to categorisation of loans.3. Engaged our team to review management's approach for calculating ECL and assess the key assumptions i.e., probability of default (PD) and loss given default (LGD) used to determine ECL.4. Performing test of details over calculation of ECL for assessing the correctness of the same.5. Assessed the progress in settlement with the financial creditors of the associate company, assessed the reason for qualification by the previous auditor and availability of option for liquidity of its investments in the open market.6. Assessed whether the disclosures on key judgements, assumptions and quantitative data with respect to impairment loss allowance in the financial statements are appropriate and sufficient. <p>As a result of the above audit procedure, no material differences were noted.</p>





this point. Given the size of loan portfolio relative to the balance sheet and the impact of impairment allowance on the financial statements, we have considered this as a key audit matter.

Assessment of carrying value of equity Investments in Associates and fair value of other investments as on 31/03/2025
(Refer note 5 of the financial statements)

The Company has equity investments in its associates and other companies.

The Company accounts for equity investments in associates and other investments at fair value.

The Company has investment in its associate company to the tune of Rs.208.55 lakhs at book value.

For investments carried at fair values, a fair valuation is done at the year-end as required by Ind AS 109.

The accounting for investments is a Key Audit Matter as the determination of recoverable value for impairment assessment/fair valuation involves significant management judgement and estimates such as future expected level of operations and related forecast of cash flows, market conditions, discount rates, terminal growth rate etc.

Our audit procedures included the following:

1. Obtained an understanding from the management, assessed and tested the design and operating effectiveness of the Company's key controls over the impairment assessment and fair valuation of material investments.
2. Evaluated the Company's process regarding impairment assessment and fair valuation by involving auditor's valuation experts, as applicable to assist in assessing the appropriateness of the valuation model including the independent assessment of the underlying assumptions relating to discount rate, terminal value etc.
3. Assessed the carrying value/fair value calculations of all individually material investments, where applicable, to determine whether the valuations performed by the Company were within an acceptable range determined by us and the auditor's valuation experts.
4. Assessed the progress in settlement with the financial creditors of the associate company, assessed the reason for qualification by the previous auditor and availability of option for liquidity of its investments in the open market.
5. Checked the mathematical accuracy of the impairment model and agreed the relevant data on sample basis with the latest budgets, actual past results and other supporting documents.
6. Evaluated the adequacy of the disclosures made in the Financial Statements.

Based on the above procedures performed, we did not identify any significant exceptions in the management's assessment in relation to the carrying value of equity investments in associates and fair value of other investments.





Information other than the financial statements and auditor's report thereon

The Company's Management and Board of directors are responsible for the preparation of other information. The other information comprises Board's Report, Report on Corporate governance and Business responsibility report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that we have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134 (5) of the Act with respect to the preparation of these financial statements that give a true and fair view of financial position, financial performance including other comprehensive income/(expense), cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.





Auditor's Responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparation of financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.





We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- (1) As required by the Non-Banking Financial Companies Auditor's Report (Reserve Bank) Direction, 2016, issued by the Reserve Bank of India, in exercise of the powers conferred by sub-section (1A) of Section 45MA of the Reserve Bank of India Act, 1934, we give in the "Annexure A", an additional Audit Report addressed to the Board of Directors containing our statements on the matters specified therein.
- (2) As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- (3) As required by Section 143(3) of the Act, based on our audit, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in the paragraph 2(i)f below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - (c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, the Statement of changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the books of account.
 - (d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under section 133 of the Act.
 - (e) On the basis of the written representations received from the directors as on 31 March 2025 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2025 from being appointed as a director in terms of Section 164(2) of the Act.





- (f) With respect to the adequacy of the internal financial controls with reference to financial statements of the company and the operating effectiveness of such controls, refer to our separate Report in "Annexure C". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and according to information and explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act; and
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- a. The Company does not have any other pending litigations which would impact its financial position except the issues disclosed appropriately;
 - b. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - c. As per information and explanation represented by the management, there has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company;
 - d. The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts
 - i. no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities 'Intermediaries', with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company 'Ultimate Beneficiaries' or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - ii. no funds have been received by the company from any person(s) or entity(ies), including foreign entities 'Funding Parties', with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party 'Ultimate Beneficiaries' or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - iii. Based on audit procedures carried out by us, that we have considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us believe that the representations under sub-clause (i) and (ii) contain any material misstatement.





- e. As per information and explanation represented by Management and based on the records of the Company, the dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.

The Board of Directors of the Company has proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with Section 123 of the Act, as applicable.

- f. Based on our examination which included test checks, the company has used accounting software systems for maintaining its books of account for the financial year ended March 31, 2025 which have a feature of recording audit trail (edit log) facility and the same has operated through the year for all relevant transactions recorded in the software systems. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E

CA V Natarajan

Partner

Membership No.: 204900

UDIN: 25204900BMOUKY1062



Place: Chennai

Date : 27.05.2025



Annexure "A" to the Independent Auditor's Report

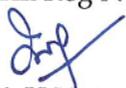
To the Board of Directors of Indus Finance Limited

We have audited the Balance Sheet of Indus Finance Limited for the year ended 31 March 2025, the Statement of Profit and Loss (Including Other Comprehensive Income), the statement of changes in equity and the Statements of Cash Flows for the year then ended annexed thereto. As required by the Non-Banking Financial Companies Auditors' Report (Reserve Bank) Direction, 2016, and according to the information and explanations given to us, we provide herewith, a statement on the matters specified in paragraphs 3 and 4 of the aforesaid directions;

- i. The company is engaged in the business of Non-Banking Financial Institution and it has obtained the certificate of registration as provided in section 45-IA of the RBI Act, 1934.
- ii. The Company is entitled to continue to hold the Certificate of Registration in terms of the Financial Asset/Income pattern as on March 31, 2025.
- iii. The Company is meeting the requirements of net owned funds as laid down in Master Directions Non-Banking Financial Company - Systemically Important Non-Deposit taking Company and deposit taking Company (Reserve Bank) Directions, 2016.
- iv. The Board of Directors of the Company has passed a resolution for non-acceptance of public deposit.
- v. The Company has not accepted any public deposit during the period under review.
- vi. According to the information and explanation given to us, the Company has complied with the prudential norms on Income Recognition, Indian Accounting Standards, Asset Classification, Provisioning for bad and doubtful debts as specified in the direction issued by the Reserve Bank of India in terms of the Master Direction – Non-Banking Financial Company – Systemically Important Non-Deposit taking Company and deposit taking Company (Reserve Bank) Directions, 2016.
- vii. The capital adequacy ratio as disclosed in the return submitted to RBI in terms of Master Direction – Non-Banking Financial Company – Systemically Important Non- deposit taking Company and Deposit taking Company (Reserve Bank) Direction, 2016, has been correctly arrived at and such ratio is in compliance with the minimum CRAR as prescribed by the Reserve Bank of India.
- viii. The Company has furnished to RBI the annual statement of Capital Fund, risk assets/Exposures and risk assets ratio within the stipulated period.
- ix. The Company has not been classified as NBFC-MFI for the year ended March 31, 2025.

The report has been issued pursuant to the Non-Banking Financial Companies Auditors' Report (Reserve Bank) Direction, 2016 and is issued to the Board of Directors of the Company as required by Paragraph 2 of such directions and should not be used for any other purpose.

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E


CA V Natarajan
Partner

Membership No.: 204900
UDIN: 25204900BMOUKY1062

Place: Chennai

Date : 27.05.2025





Annexure "B" to the Independent Auditor's Report

(Referred to in paragraph 2 under 'Report on other legal and regulatory requirements' section of our report to the members of M/s. Indus Finance Limited of even date)

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

- (i) In respect of the Company's property, plant and equipment:
- (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment.
- (B) The Company does not have any intangible assets.
- (b) The Property, plant & equipment have been physically verified by the management in accordance with a regular programme of verification at reasonable intervals. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and the records examined by us, the Company does not hold any immovable properties of land and building as at the balance sheet date.
- (d) The Company has not revalued its property, plant and equipment (including right of use asset) during the year. Accordingly, reporting under clause 3(i)(d) of the Order is not applicable.
- (e) In our opinion and according to the information and explanations given to us, there are no proceedings initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Accordingly, reporting under clause 3 (i)(e) of the Order is not applicable.
- (ii)
- (a) The company is in the business of giving loans and as such does not have any inventory. Accordingly, reporting under clause 3(ii)(a) of the Order is not applicable.
- (b) The Company has not been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets at any point of time during the year. Accordingly, reporting under clause 3 (ii) (b) of the Order is not applicable.
- (iii)
- (a) The Companies principal business is to give loans and accordingly, reporting under clause 3 (iii) (a) of the Order is not applicable.
- (b) According to the information and explanations given to us and based on the audit procedures performed by us, we are of the opinion that the terms and conditions of loans and advances in the nature of loans granted by the company to other parties (loans and advances in the nature of loans balance outstanding as at balance sheet date Rs 571.37 lakhs) are prejudicial to the





company's interest on account of the fact that the loans have been granted at nil rate of interest per annum which is not at prevailing yield of government security closest to the tenor of the loan. The loans and advances / investments made are, prima facie, not prejudicial to the interest of the Company. The Company has not provided any guarantee or security, secured and unsecured, to companies, firms, Limited Liability Partnerships or any other parties.

- (c) According to information and explanation given to us, in respect of the loans and advances in the nature of loans, schedule of repayment of principal and payment of interest have not been stipulated with respect to the loans and advances in the nature of loans balance outstanding as at balance sheet date Rs 571.37 lakhs. In the absence of stipulation of repayment terms, we are unable to comment on the regularity of repayment of principal or payment of interest.

In respect of the loans where the schedule of repayment of principal and payment of interest is stipulated but repayment of principal or payment of interest is not regular for 6 cases.

- (d) The total amount overdue for more than ninety days, in respect of loans and advances in the nature of loans, as at year end is Rs 571.37 lakhs before provision for loss allowances. Reasonable steps are being taken by the company for recovery of the principal and interest.
- (e) The Companies principal business is to give loans and accordingly, reporting under clause 3 (iii) (e) of the Order is not applicable.
- (f) In our opinion and according to information and explanation given to us, the company has granted the loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment aggregating to Rs 571.37 lakhs (20.33% to the total gross loans and advances in the nature of loans). The aggregate of loans granted to Promoters, related parties as defined in clause (76) of section 2 of the Companies Act, 2013 is Nil.

(iv) In our opinion and according to information and explanation given to us, the company has not granted any loans or provided any guarantees or given any security or made any investments to which the provision of section 185 of the Act are applicable. In respect of investments made by the Company, the Company had complied with the provisions of section 186 of the Act as applicable.

(v) In our opinion and according to the information and explanations given to us, the Company has not accepted any deposits or amounts which are deemed to be deposits during the year. Accordingly, reporting under clause 3 (v) of the Order is not applicable.

(vi) The maintenance of cost records has not been specified by the Central Government under sub-section (1) of section 148 of the Act for any of the activities of the company and accordingly, reporting under clause 3 (vi) of the Order is not applicable.

(vii) In respect of statutory dues:

- (a) In our opinion, and according to the information and explanations given to us and on the basis of our examination of the records, the company has generally been regular in depositing undisputed statutory dues including Goods and Services Tax, Provident fund, Employees' state Insurance, Income Tax, duty of customs, Cess and any other material statutory dues applicable to it with the appropriate authorities.





Further, no undisputed amounts payable in respect thereof were outstanding at the year-end for a period of more than six months from the date they became payable.

- (b) According to information and explanations given to us and on the basis of our examination of the records, there are no dues of income tax, GST, sales tax, service tax, duty of customs, duty of excise or value added tax that have not been deposited on account of any dispute as at March 31, 2025.

(viii) In our opinion and according to the information and explanations given to us, there are no transactions not recorded in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Accordingly, reporting under clause 3 (viii) of the Order is not applicable.

(ix)

- (a) In our opinion and according to the information and explanations given to us, the Company has not defaulted in repayment of its loans or borrowings or in the payment of interest thereon to any lender.

- (b) In our opinion and according to the information and explanations given to us, the Company has not been declared as a wilful defaulter by any bank or financial institution or other lender.

- (c) In our opinion and according to the information and explanations given to us, the company has neither obtained term loans nor the term loans which were taken in the previous financial years have been actually utilised during the current year. Accordingly, reporting under clause 3(ix)(c) of the Order is not applicable.

- (d) In our opinion and according to the information and explanations given to us, the Company did not raise any funds during the year and accordingly, reporting under clause 3(ix)(d) of the Order is not applicable.

- (e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.

- (f) According to the information and explanations given to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, associates or joint ventures.

(x)

- (a) In our opinion and according to the information and explanations given to us, the Company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable.

- (b) In our opinion and according to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Accordingly, reporting under clause 3 (x) (b) of the Order is not applicable.





- (xi)
- (a) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or no material fraud on the Company by any person has been noticed or reported during the year. Accordingly, reporting under clause 3 (xi) (a) and (b) of the Order are not applicable.
- (b) To the best of our knowledge and according to the information and explanations given to us, no whistle-blower complaints, have been received by the Company during the year.
- (xii) The Company is not a Nidhi Company and accordingly, reporting under clause 3(xii) of the Order is not applicable.
- (xiii) In our opinion and according to the information and explanations given to us, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the financial statements as required by the applicable Indian Accounting Standards.
- (xiv)
- (a) In our opinion and according to the information and explanations given to us, the Company has an internal audit system, commensurate with the size and nature of its business.
- (b) We have considered the reports issued by the Internal Auditors of the Company issued till date, for the period under audit.
- (xv) In our opinion and according to the information and explanations given to us, the Company has not entered into non-cash transactions with directors or persons connected with them. Accordingly, reporting under clause 3 (xv) of the Order is not applicable.
- (xvi)
- (a) In our opinion and according to the information and explanations given to us, the Company is required to be registered under section 45-IA of the Reserve Bank of India Act 1934 and it has obtained the registration.
- (b) In our opinion and according to the information and explanations given to us, the Company has conducted the non-banking financial activities with a valid Certificate of Registration (CoR) from the RBI as per RBI Act. The Company has not conducted any housing finance activities and is not required to obtain CoR for such activities from the RBI.
- (c) In our opinion and according to the information and explanations given to us, the Company is not a Core Investment Company (CIC) and accordingly, reporting under clause 3(xvi)(c) of the Order is not applicable.
- (d) In our opinion and according to the information and explanations given to us, the Company is not a Core Investment Company (CIC) and it does not have any other companies in the Group. Accordingly, reporting under clause 3(xvi)(d) of the Order is not applicable.
- (xvii) The Company has not incurred cash losses in the current and in the immediately preceding financial year.





(xviii) There has been no resignation of the statutory auditors during the year. Accordingly, clause 3(xviii) of the Order is not applicable.

(xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

(xx) According to the information and explanations given to us, the provisions of Section 135 of the Companies Act, 2013 relating to Corporate Social Responsibility spending were not applicable to the Company during the period covered by our audit. Accordingly, reporting under clause 3(xx)(a) & (b) of the Order are not applicable.

Place: Chennai

Date : 27.05.2025

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E

CA V Natarajan
Partner

Membership No.: 204900

UDIN: 25204900BMOUKY1062





Annexure “C” to the Independent Auditor's Report

(Referred to in paragraph 3 (f) under 'Report on other legal and regulatory requirements' section of our report to the Members of Indus Finance Limited of even date)

Report on the Internal Financial controls over Financial Reporting under clause (i) of sub - section 3 of section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of Indus Finance Limited (“the Company”) as at March 31, 2025, in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's responsibility for Internal Financial controls

The Board of Directors of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the standards on auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those standards and the guidance note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement in the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial control system over financial reporting.





Meaning of internal financial controls over financial reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent limitations of internal financial controls over financial reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management of override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and according to the information and explanations given to us, the Company has, in all material respects, an adequate internal financial control system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Place: Chennai

Date : 27.05.2025

For B N Misra & Co
Chartered Accountants
Firm Reg No: 321095E

CA V Natarajan

Partner

Membership No.: 204900

UDIN: 25204900BMOUKY1062





Indus Finance Ltd

CIN : L65191TN1992PLC022317

E-mail : contact@indusfinance.com

Annexure-B

Disclosure required pursuant to Regulation 30 of SEBI LODR read with Clause 7, Para A of Part A of Schedule III to the said Regulation read with the SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024

Sr. No	Particulars	Details
1.	reason for change viz. appointment	Appointment of M/s. KRA & Associates, a peer- reviewed firm of Practicing Company Secretaries Firm as the Secretarial Auditors of the Company for the 1 st term of five consecutive years commencing from Financial Year 2025-26 to 2029-30, subject to the approval of members at the ensuing Annual General Meeting of the Company.
2.	date of appointment term of appointment	27 th May, 2025 For conducting Secretarial Audit of the Company for the 1 st term of five consecutive years commencing from Financial Year 2025-26 to 2029-30, subject to the approval of members at the ensuing Annual General Meeting of the Company.
3.	brief profile (in case of appointment)	KRA & Associates is a peer-reviewed firm of Practicing Company Secretaries, registered with the Institute of Company Secretaries of India (ICSI). Its partners are R. Kannan, FCS, ACWA - Senior Partner & Aishwarya, ACS - Partner over 15 years of expertise knowledge in providing comprehensive corporate legal and regulatory services, with a strong emphasis on corporate governance, secretarial compliance, and strategic advisory. The firm has significant expertise in Company Law matters, Secretarial Audits, Mergers and Acquisitions, Capital Market Transactions, Due Diligence, Corporate Structuring, and Valuations.
4.	disclosure of relationships between directors (in case of appointment of a director)	Not Applicable





Indus Finance Ltd

CIN : L65191TN1992PLC022317
E-mail : contact@indusfinance.com

Annexure-C

Disclosure required pursuant to Regulation 30 of SEBI LODR read with Clause 7, Para A of Part A of Schedule III to the said Regulation read with the SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024

Sr. No	Particulars	Details
1.	reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise — Change in Designation	Change in Designation of Mr. Bala V Kutti from Executive Director to Managing Director.
2.	date of appointment/re-appointment/cessation (as applicable) & terms of appointment/re-appointment Change in Designation;	27 th May, 2025 Change in Designation of Mr. Bala V Kutti from Executive Director to Managing Director for a term of 5 consecutive years from 27-05-2025 to 26-05-2030, subject to the approval of shareholders in the ensuing AGM.
3.	brief profile (in case of appointment)	Chairman Mr. Bala K V is Alumnus of Stanford Business School, USA with Postgraduate in Management from BIM and Gold Medalist in B.Tech from Anna University, Chennai. He has to his credit, over 2 decades of business experience in Investment Banking, Private Equity, Project Financing etc. He has been closely associated with Promoters and CEOs of many successful companies, as an Investor partner and as an Advisor for business strategy and growth.
4.	disclosure of relationships between directors (in case of appointment of a director)	Not Applicable.





Indus Finance Ltd

CIN : L65191TN1992PLC022317
E-mail : contact@indusfinance.com

Annexure-D

Disclosure required pursuant to Regulation 30 of SEBI LODR read with Clause 7, Para A of Part A of Schedule III to the said Regulation read with the SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024

Sr. No	Particulars	Details
1.	reason for change viz.; re-appointment,	Re-appointment Ms. KBK Vasuki as an Independent Director for the II term of 5 consecutive years.
2.	date of appointment/re-appointment/cessation (as applicable) & terms of appointment/re-appointment ;	Re-appointment Ms. KBK Vasuki as an Independent Director for the II term of 5 consecutive years i.e, from 29 July 2025 to 28 July 2030 subject to the approval of shareholders in the ensuing AGM.
3.	brief profile (in case of appointment)	<p>Ms K B K Vasuki enrolled with Bar Council of Tamil Nadu in 1979 and gained vast legal expertise while working with Thiru.R.Gandhi, Sr. Advocate and Former President of High Court Advocate Association and Tamil Nadu & Puduchery / Federation.</p> <p>During her tenure as Judge in the esteemed High Court of Madras, she adjudicated a number of cases of which more than 100 judgments found place in various Law Journals and have become precedents till date. Since her retirement, she was a Nominee Director with Star Health and Allied Insurance Co. Ltd. till 2019. As a Member of Arbitration Panel, presently, she is engaged in Arbitration Proceedings as both sole Arbitrator as well as Member of larger panels, thus, continuing her affection towards delivery of justice.</p>
4.	disclosure of relationships between directors (in case of appointment of a director)	Not Applicable.





Indus Finance Ltd

CIN : L65191TN1992PLC022317
E-mail : contact@indusfinance.com

Annexure-E

Disclosure required pursuant to Regulation 30 of SEBI LODR read with Clause 7, Para A of Part A of Schedule III to the said Regulation read with the SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024

Sr. No	Particulars	Details
1.	reason for change viz. appointment,	Appointment of Ms. Alice Chhikara as Chief Executive Officer of the Company
2.	date of appointment (as applicable) & terms of appointment	27 th May, 2025 Appointment of Ms. Alice Chhikara as Chief Executive Officer of the Company w.e.f. 27 th May, 2025, as per terms and conditions agreed.
3.	brief profile (in case of appointment)	<ul style="list-style-type: none">➤ Ms. Alice holds degree in BSc Banking & Finance, LSE, UK➤ In 2019, she was Awarded EU-India Innovation Leader by EICBI, presented by Patron Hon Caroline Nagtegaal, Member of European Parliament.➤ 15+ years experience in corporate finance and investment management, and➤ 12+ years and clean energy and sustainability space. Has led the structuring, financing and acquisition of clean energy projects. She has cultivated deep experience in techno-commercial evaluation of advanced clean energy and energy efficiency technologies.➤ She has served as a Senior Advisor to several clean energy startups, including startups backed by YCombinator, USA.
4.	disclosure of relationships between directors (in case of appointment of a director)	Not Applicable.

